Sham Contracting

© Phillip Davengom 2011

There is a notorious practice in the construction industry known as "sham contracting". It works as follows: A contractor has several registered companies. For the present purposes, they will be given the fictional names of A1, A2 and A3. The companies trade under the undertalls of the "A Group" (another fictional name that is probably not a registered business name or, if it is registered, it is the business name under which all of A1, A2 and A3 trade). Only A1 has any assets. A1 tenders for a large project, let us say, to a government department. The department's financial obselves on A1 proves satisfactory and A1 wins the contract.

Using the letterhead "A Group" the contractor invites tenders from subcontractors. There is nothing on the letterhead to indicate which of the companies in the A Group intends to accept the subcontractors' tenders. Believing that they are tendering to the contracty that was the government contract, the subcontractors address tenders to the A Group. They are notified by the A Group that their tenders are accepted. Then, other after they have commoned work, they are sent a contract in the name of A2 to sign. Usually the subcontractors don't appreciate the fread that the contractor intends to correction and they sign up with A2.

The subcontractors send inveices for progress payments to A2. A2 has no memory so A1 pays the inveices. When it comes to the final payment, the subcontractors find that they are owed money but A2 is insolvent. A2 may even have changed in name to protect the reputation of A1. If a subcontractor makes a claim against A1. A1 will defend the claim by arguing that A1 had no contract with the subcontractor. A1 will say that A2 was a subcontractor to A1 and A1 owns no money to A2. A1 will have a share subcontract with A2 and A1 will say that moneys paid by A1 were only paid to the subcontractor at the direction of A2. A1 will give the government department statutory declarations that A1 has paid all its subcontractors.

Usually, the directors of A1 will be directors of A2 and A2 will have no separate office, management or employees. There may be correspondence and directions on the letterhead of A2 to subcontractors but the correspondence and directions will actually emanate from the management and staff A1. Although subcontractors will be told to invoice A2, A2 may but even have a bank account. It is most unlikely that moneys will flow from A1 to A2. To use the words of Buchanan J cited below, A2 has no assets and no management structure of its own, and it exists only as a corporate shall to protect another company, which does have assets, from liability'.

In industrial law, a share comment is where an employer deliberately disguises an employment relationship as an independent contracting amangement to avoid giving employees their full entitlements. Under the Flat Work Act 2009 (Cth) employees can enforce entitlements against the employer notwithstanding the existence of a shum contract.

In Fair Work Onehodower v Renney Food Processing Pty Lef (2011) FCA 1176
Renney who operated an abetteir established a subsidiary called Tempor Mohings PtyLef who employed 11 workers. Renney extend a contract with Tempor under which
Tempor agreed to provide labour to Renney. The only menty that went into the
account of Tempor was what was necessary to pay the employees. Tempor went into

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