



Quality assurance: a study of the primary poultry producers' perspective

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Primary poultry
producers

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Abstract

Purpose – Quality assurance (QA) is considered to be a proven mechanism for delivering quality of product and service. This paper seeks to analyse how poultry producers view the benefits of the implementation of QA mechanisms in the poultry supply chain.

Design/methodology/approach – Initially, an information audit was undertaken to examine the recent developments in the area of research. The second stage involved qualitative and quantitative primary research. The poultry producers' attitudes were collected by means of a questionnaire. Attitudes were studied on two occasions. The data obtained from the study was analysed by a comparison of two means and then calculating the standard error of the difference in means.

Findings – This research has demonstrated that producers are primarily complying with farm assurance standards in order to maintain market access. In general, they have to date seen no other organisational or financial benefit of compliance other than continuing to supply their retail customers.

Research limitations/implications – Limitations concerning sample size, and possible skewing of respondent responses are discussed.

Originality/value – This research is of academic value and of value to those working in the food supply chain.

Keywords Benchmarking, Performance measures, Quality assurance, Poultry, Supply chain management, United Kingdom

Paper type Research paper

Introduction

QA schemes are becoming increasingly important in integrated food supply chains, from primary production to the consumer (Turner and Davies, 2002). Indeed, some researchers have put forward the proposal that QA approaches are the future for agriculture especially as organisations "move away from commodity markets and into the more profitable specialty products" (Spurling *et al.*, 2001). Generally, QA schemes are promoted by stakeholders, trade organisations, industry bodies, or are private systems. The schemes can be, either regulated by the operator (1st party), audited by the purchaser (2nd party), or independently certified using agreed protocols (3rd party) (Manning *et al.*, 2006). The Farm Animal Welfare Council, (FAWC, 2001) proposed that farm assurance schemes can define baseline welfare standards, be a market driver to raise welfare standards, provide a means of differentiation for consumers that wish to purchase meat raised to a higher welfare standard, and if they provide sufficient transparency aid the consumer to make informed decisions when purchasing food. In November 2001, the Food Standards Agency (FSA, 2002) announced a review of food



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