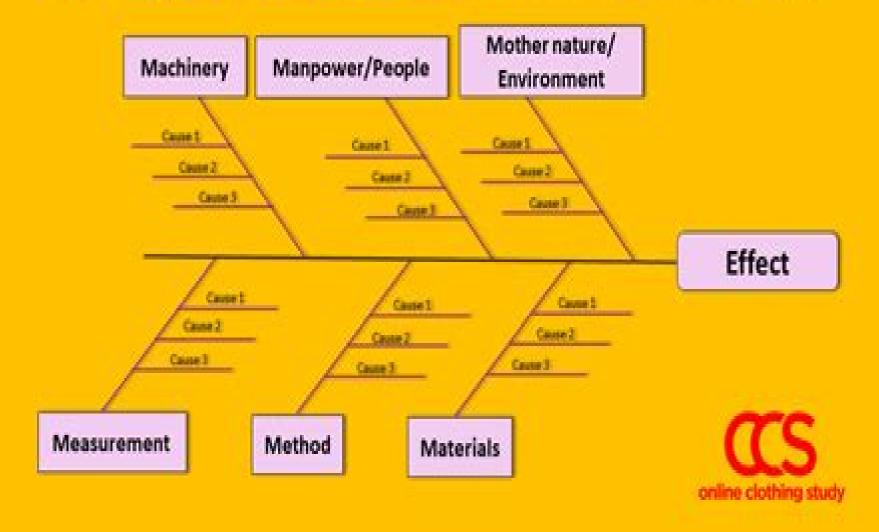
# Root Cause Analysis for Quality Control in Apparel Manufacturing



# **Root Cause Analysis Manual**

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#### **Root Cause Analysis Manual:**

Cause Analysis Manual Fred Forck, CPT,2016-10-05 A failure or accident brings your business to a sudden halt How did it happen What s at the root of the problem What keeps it from happening again Good detective work is needed but how do you go about it In this new book industry pioneer Fred Forck's seven step cause analysis methodology guides you to the root of the incident enabling you to act effectively to avoid loss of time money productivity and quality From 30 years of experience as a performance improvement consultant self assessment team leader and trainer Fred Forck CPT understands what you need to get the job done He leads you through a clear step by step process of root cause evaluation quality improvement and corrective action Using these straightforward tools you can avoid errors increase reliability enhance performance and improve bottom line results while creating a resilient culture that avoids repeat failures The key phases of this successful cause analysis include Scoping the Problem Investigating the Factors Reconstructing the Story Establishing Contributing Factors Validating Underlying Factors Planning Corrective Actions Reporting Learnings At each stage Cause Analysis Manual Incident Investigation Method and Techniques gives you a wealth of real world examples models thought provoking discussion questions and ready to use checklists and forms The author provides references for further reading hundreds of illustrative figures tables and diagrams a full glossary of terms and acronyms professional index You know that identifying causes and preventing business disrupting events isn t always easy By following Fred Forck s proven steps you will be able to identify contributing factors align organizational behaviors take corrective action and improve business performance Are you a professor or leader of seminars or workshops On confirmed course adoption of Cause Analysis Manual Incident Investigation Method and Techniques you will have access to a comprehensive professional Instructor's Manual Root Cause Analysis Handbook ABS Consulting, Lee N. Vanden Heuvel, 2005 Root Cause Analysis Handbook A Guide to Effective Incident Investigation presents a proven system designed for investigating categorizing and ultimately eliminating rootcauses of incidents with safety health environmental quality reliability and production process impacts Defined as a tool to help investigators describe what happened to determine how it happened and to understand why it happened the Root Cause Analysis System enables businesses to generate specific concrete recommendations for preventing incident recurrences Using the factual data of the incident the system also allows quality safety and risk and reliability managers an opportunity to implement more reliable and more cost effective policies that result in major long term opportunities for improvement Such process improvements increase a business ability to recover from and prevent disasters with both financial and health and safety implications Special features include a 17 inch by 22 inch pull out Root Cause Map a powerful tool for identifying and coding root causes The book helps readers to understand why root causes are important to identify and define inherent problems to collect data for problem solving to analyze data for root causes and to generate practical recommendations This edition is a reprinting of the 199 edition ORGANIZATION OF THE ROOT CAUSE ANALYSIS

HANDBOOKThe focus of this handbook is on the application of the Root Cause Map to the root cause analysis process The Root Cause Map is used in one of the later steps of the root cause analysis process to identify the underlying management systems that caused the event to occur or made the consequences of the event more severe. The first five chapters of this handbook are an overview of the root cause analysis process These provide the context for use of the Root Cause Map Chapter 6 provides references Chapter 1 Introduction to Root Cause Analysis presents a basic overview of the SOURCE Seeking Out the Underlying Root Causes of Events root cause analysis process Chapter 2 Collecting and Preserving Data for Analysis outlines the types of data and data sources that are available Chapters 3 4 and 5 describe the three major steps in the rootcause analysis process Chapter 3 Data Analysis Using Causal Factor Charting provides a step by step description of causal factor charting techniques Chapter 4 Root Cause Identification explains the organization and use of the Root Cause Map Chapter 5 Recommendation Generation and Implementation provides guidance on developing and implementing corrective actions The references section Chapter 6 provides additional information for those interested in learning more about specific items contained in the handbook Appendix A Root Cause Map Node Descriptions describes each segment of the Root Cause Map and presents detailed descriptions of the individual nodes on the map AppendixB is the Root Cause Map ROOT CAUSE ANALYSIS PROGRAM MANUAL., 2007 Root Cause Analysis RCA identifies the cause of an adverse itself condition that if corrected will preclude recurrence or greatly reduce the probability of recurrence of the same or similar adverse conditions and thereby protect the health and safety of the public the workers and the environment This procedure sets forth the requirements for management determination and the selection of RCA methods and implementation of RCAs that are a result of significant findings from Price Anderson Amendments Act PAAA violations occurrences events Significant Adverse Conditions and external oversight Corrective Action Requests CARs generated by the Office of Enforcement PAAA headquarters the U S Environmental Protection Agency and other oversight entities against Lawrence Berkeley National Laboratory LBNL Performance of an RCA may result in the identification of issues that should be reported in accordance with the Issues Management Program Manual Root Cause Analysis Handbook ABS Consulting, Donald K. Lorenzo, Laura O. Jackson, 2008-07-07 The third edition of this global classic is the most comprehensive all in one package of book downloadable resources color coded RCA map and online resources currently available for Root Cause Analysis RCA Called by users the best resource on the subject and in a league of its own The package offers the unique breadth depth and practicality that can only come from six authors with 125 years of combined international RCA consulting experience It presents a globally successful proprietary methodology developed by an international consulting firm with 50 years experience in 35 countries Reach for it anytime you need field tested advice for investigating categorizing reporting and trending and ultimately eliminating the root causes of incidents with quality reliability environmental health safety and production process impacts The total package includes 300 page Handbook focusing on rigorous application of structured

techniques for both apparent cause analyses and root cause analyses It includes step by step instructions checklists and forms for performing an analysis and enables users to effectively incorporate the methodology and apply it to a variety of situations There are numerous incident facility and industry specific examples plus 120 figures and tables Downloadable Resources Toolkit including examples of cause and effect Trees and a sample template examples of cause and effect Timelines and a sample template toolkits for Investigating Data Gathering Data Analysis etc plentiful forms and checklists field tested toolkit ABS Consulting uses in its projects that you can adapt for your own RCA incident investigation program and a resource list of recommended books websites organizations etc Root Cause Map full color coded wall chart 17 x 22 a powerful tool for staff to use in identifying and coding root causes Licensed access to ABS Consulting website for an abundant collection of articles up to date examples charts forms etc Root Cause Analysis Handbook is widely used in corporate training programs and college courses all over the world If you are responsible for quality reliability safety and or risk management you ll want this comprehensive and practical resource at your fingertips. The book has been selected by the American Society for Quality ASQ and the Risk and Insurance Society RIMS **Root Cause Analysis Following an Event** Root Cause Analysis Denise Robitaille, 2010 Do you have recurring problems that at a Nuclear Installation ,2015-03-11 are costing you time and money Unresolved problems do more than aggravate They can increase costs lower quality and drive customers away Plus quality management processes such as ISO 9001 require organizations to have a corrective and preventive action process in place Root cause analysis is integral to the success of any corrective action or problem solving process Unfortunately root cause analysis is an often maligned misunderstood and misapplied process Instead of viewing root cause analysis as an opportunity for improvement many see it only as an admission that things have gone wrong Root cause analysis should be seen as an opportunity not a chore This practical guide offers proven techniques for using root cause analysis in your organization Inside you ll find What root cause analysis is When and when not to use root cause analysis Who should participate in the root cause analysis process How to construct a root cause analysis checklist Examples of how a well run root cause analysis process works And much more Oracle Enterprise Manager Grid Control 11g R1 Ashwin Kumar Karkala, Govinda Raj Sambamurthy, 2011-05-18 A Hands on guide to modeling and managing business services using Patricia A. Morreale, Kornel Terplan, 2018-09-03 Addressing the most dynamic areas of the ever changing telecommunications landscape the second edition of the bestselling CRC Handbook of Modern Telecommunications once again brings together the top minds and industry pioneers in wireless communication networks protocols and devices In addition to new discussions of radio frequency identification RFID and wireless sensor networks including cognitive radio networks this important reference systematically addresses network management and administration as well as network organization and governance topics that have evolved since the development of the first edition Extensively updated and expanded this second

edition provides new information on Wireless sensor networks RFID Architectures Intelligent Support Systems Service delivery integration with the Internet Information life cycle and service level management Management of emerging technologies Web performance management Business intelligence and analytics The text details the latest in voice communication techniques advanced communication concepts network organization governance traffic management and emerging trends This comprehensive handbook provides telecommunications professionals across all fields with ready access to the knowledge they require and arms them with the understanding of the role that evolving technologies will play in the The SAGES Manual of Quality, Outcomes and Patient development of the telecommunications systems of tomorrow Safety John R. Romanelli, Jonathan M. Dort, Rebecca B. Kowalski, Prashant Sinha, 2022-06-06 In this thoroughly revised second edition of the frequently downloaded manual The SAGES Manual of Quality Outcomes and Patient Safety A panel of experts update and expand their survey of the many factors that influence quality in the world of surgery surgical outcomes and threats to patient safety Among the highlights include a section devoted to threats to quality and outcomes and safety such as surgeon wellness and burnout disruptive behavior second victims the surgeon with declining skills and maintaining quality in the setting of a crisis Another all new section focuses on surgical controversies such as whether or not to use robotic surgical technology and whether or not it influences surgical outcomes whether or not routine cholangiography reduces the common bile duct injury rate whether or not having a consistent operating room team influences surgical outcomes and whether a conflict of interest truly influences surgical quality Further this manual updates chapters on surgical simulation teamwork and team training teleproctoring mentoring and error analysis State of the art and readily accessible The SAGES Manual of Quality Outcomes and Patient Safety Second Edition will offer physicians strategies to maintain surgical quality in a rapidly changing practice environment the tools they require to succeed Over 200 U.S. Department of Energy Manuals Combined: CLASSICAL PHYSICS; ELECTRICAL SCIENCE; THERMODYNAMICS, HEAT TRANSFER AND FLUID FUNDAMENTALS; INSTRUMENTATION AND CONTROL; MATHEMATICS; CHEMISTRY; ENGINEERING SYMBIOLOGY; MATERIAL SCIENCE; MECHANICAL SCIENCE; AND NUCLEAR PHYSICS AND REACTOR THEORY, Over 19 000 total pages Public Domain U S Government published manual Numerous illustrations and matrices Published in the 1990s and after 2000 TITLES and CONTENTS ELECTRICAL SCIENCES Contains the following manuals Electrical Science Vol 1 Electrical Science Vol 2 Electrical Science Vol 3 Electrical Science Vol 4 Thermodynamics Heat Transfer And Fluid Flow Vol 1 Thermodynamics Heat Transfer And Fluid Flow Vol 2 Thermodynamics Heat Transfer And Fluid Flow Vol 3 Instrumentation And Control Vol 1 Instrumentation And Control Vol 2 Mathematics Vol 1 Mathematics Vol 2 Chemistry Vol 1 Chemistry Vol 2 Engineering Symbology Prints And Drawings Vol 1 Engineering Symbology Prints And Drawings Vol 2 Material Science Vol 1 Material Science Vol 2 Mechanical Science Vol 1 Mechanical Science Vol 2 Nuclear Physics And Reactor Theory Vol 1 Nuclear Physics And Reactor Theory Vol 2 CLASSICAL PHYSICS The Classical Physics Fundamentals

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Compensation Level Detection Circuitry Head Flow Meters Other Flow Meters Steam Flow Detection Flow Circuitry Synchro Equipment Switches Variable Output Devices Position Indication Circuitry Radiation Detection Terminology Radiation Types Gas Filled Detector Detector Voltage Proportional Counter Proportional Counter Circuitry Ionization Chamber Compensated Ion Chamber Electroscope Ionization Chamber Geiger M ller Detector Scintillation Counter Gamma Spectroscopy Miscellaneous Detectors Circuitry And Circuit Elements Source Range Nuclear Instrumentation Intermediate Range Nuclear Instrumentation Power Range Nuclear Instrumentation Principles Of Control Systems Control Loop Diagrams Two Position Control Systems Proportional Control Systems Reset Integral Control Systems Proportional Plus Reset Control Systems Proportional Plus Rate Control Systems Proportional Integral Derivative Control Systems Controllers Valve Actuators MATHEMATICS The Mathematics Fundamentals Handbook includes a review of introductory mathematics and the concepts and functional use of algebra geometry trigonometry and calculus Word problems equations calculations and practical exercises that require the use of each of the mathematical concepts are also presented Calculator Operations Four Basic Arithmetic Operations Averages Fractions Decimals Signed Numbers Significant Digits Percentages Exponents Scientific Notation Radicals Algebraic Laws Linear Equations Quadratic Equations Simultaneous Equations Word Problems Graphing Slopes Interpolation And Extrapolation Basic Concepts Of Geometry Shapes And Figures Of Plane Geometry Solid Geometric Figures Pythagorean Theorem Trigonometric Functions Radians Statistics Imaginary And Complex Numbers Matrices And Determinants Calculus CHEMISTRY The Chemistry Handbook includes information on the atomic structure of matter chemical bonding chemical equations chemical interactions involved with corrosion processes water chemistry control including the principles of water treatment the hazards of chemicals and gases and basic gaseous diffusion processes Characteristics Of Atoms The Periodic Table Chemical Bonding Chemical Equations Acids Bases Salts And Ph Converters Corrosion Theory General Corrosion Crud And Galvanic Corrosion Specialized Corrosion Effects Of Radiation On Water Chemistry Synthesis Chemistry Parameters Purpose Of Water Treatment Water Treatment Processes Dissolved Gases Suspended Solids And Ph Control Water Purity Corrosives Acids And Alkalies Toxic Compound Compressed Gases Flammable And Combustible Liquids ENGINEERING SYMBIOLOGY The Engineering Symbology Prints and Drawings Handbook includes information on engineering fluid drawings and prints piping and instrument drawings major symbols and conventions electronic diagrams and schematics logic circuits and diagrams and fabrication construction and architectural drawings Introduction To Print Reading Introduction To The Types Of Drawings Views And Perspectives Engineering Fluids Diagrams And Prints Reading Engineering P neutron characteristics reactor theory and nuclear parameters and the theory of reactor operation Atomic Nature Of Matter Chart Of The Nuclides Mass Defect And Binding Energy Modes Of Radioactive Decay Radioactivity Neutron Interactions Nuclear Fission Energy Release From Fission Interaction Of Radiation With Matter Neutron Sources Nuclear Cross Sections And Neutron Flux Reaction Rates Neutron Moderation Prompt And Delayed

Neutrons Neutron Flux Spectrum Neutron Life Cycle Reactivity Reactivity Coefficients Neutron Poisons Xenon Samarium And Other Fission Product Poisons Control Rods Subcritical Multiplication Reactor Kinetics Reactor Enterprise Security Risk Management Brian Allen, Esg., CISSP, CISM, CPP, CFE, Rachelle Loyear CISM, MBCP, 2017-11-29 As a security professional have you found that you and others in your company do not always define security the same way Perhaps security interests and business interests have become misaligned Brian Allen and Rachelle Loyear offer a new approach Enterprise Security Risk Management ESRM By viewing security through a risk management lens ESRM can help make you and your security program successful In their long awaited book based on years of practical experience and research Brian Allen and Rachelle Loyear show you step by step how Enterprise Security Risk Management ESRM applies fundamental risk principles to manage all security risks Whether the risks are informational cyber physical security asset management or business continuity all are included in the holistic all encompassing ESRM approach which will move you from task based to risk based security How is ESRM familiar As a security professional you may already practice some of the components of ESRM Many of the concepts such as risk identification risk transfer and acceptance crisis management and incident response will be well known to you How is ESRM new While many of the principles are familiar the authors have identified few organizations that apply them in the comprehensive holistic way that ESRM represents and even fewer that communicate these principles effectively to key decision makers How is ESRM practical ESRM offers you a straightforward realistic actionable approach to deal effectively with all the distinct types of security risks facing you as a security practitioner ESRM is performed in a life cycle of risk management including Asset assessment and prioritization Risk assessment and prioritization Risk treatment mitigation Continuous improvement Throughout Enterprise Security Risk Management Concepts and Applications the authors give you the tools and materials that will help you advance you in the security field no matter if you are a student a newcomer or a seasoned professional Included are realistic case studies questions to help you assess your own security program thought provoking discussion questions useful figures and tables and references for your further reading By redefining how everyone thinks about the role of security in the enterprise your security organization can focus on working in partnership with business leaders and other key stakeholders to identify and mitigate security risks As you begin to use ESRM following the instructions in this book you will experience greater personal and professional satisfaction as a security professional and you ll become a recognized and trusted partner in the business critical effort of protecting your enterprise and all its assets Handbook on Business Process Management 1 Jan vom Brocke, Michael Rosemann, 2010-09-21 Business Process Management BPM has become one of the most widely used approaches for the design of modern organizational and information systems The conscious treatment of business processes as significant corporate assets has facilitated substantial improvements in organizational performance but is also used to ensure the conformance of corporate activities This Handbook presents in two volumes the contemporary body of knowledge as

articulated by the world's leading BPM thought leaders. This first volume focuses on arriving at a sound definition of Business Process Management approaches and examines BPM methods and process aware information systems As such it provides guidance for the integration of BPM into corporate methodologies and information systems Each chapter has been contributed by leading international experts Selected case studies complement these views and lead to a summary of BPM expertise that is unique in its coverage of the most critical success factors of BPM **Advanced Intelligent Computing Technology and Applications** De-Shuang Huang, Wei Chen, Yijie Pan, 2024-08-01 This 13 volume set LNCS 14862 14874 constitutes in conjunction with the 6 volume set LNAI 14875 14880 and the two volume set LNBI 14881 14882 the refereed proceedings of the 20th International Conference on Intelligent Computing ICIC 2024 held in Tianjin China during August 5 8 2024 The total of 863 regular papers were carefully reviewed and selected from 2189 submissions This year the conference concentrated mainly on the theories and methodologies as well as the emerging applications of intelligent computing Its aim was to unify the picture of contemporary intelligent computing techniques as an integral concept that highlights the trends in advanced computational intelligence and bridges theoretical research with applications Therefore the theme for this conference was Advanced Intelligent Computing Technology and Applications Papers that focused on this theme were solicited addressing theories methodologies and applications in science and technology CISA Certified Information Systems Auditor Study Guide David L. Cannon, 2011-03-04 The industry leading study guide for the CISA exam fully updated More than 27 000 IT professionals take the Certified Information Systems Auditor exam each year SC Magazine lists the CISA as the top certification for security professionals Compliances regulations and best practices for IS auditing are updated twice a year and this is the most up to date book available to prepare aspiring CISAs for the next exam CISAs are among the five highest paid IT security professionals more than 27 000 take the exam each year and the numbers are growing Standards are updated twice a year and this book offers the most up to date coverage as well as the proven Sybex approach that breaks down the content tasks and knowledge areas of the exam to cover every detail Covers the IS audit process IT governance systems and infrastructure lifecycle management IT service delivery and support protecting information assets disaster recovery and more Anyone seeking Certified Information Systems Auditor status will be fully prepared for the exam with the detailed information and approach found in this book CD ROM DVD and other supplementary materials are not included as part of the e book file but are available for download after purchase *Proceedings of the* 23rd International Conference on Industrial Engineering and Engineering Management 2016 Ershi Qi, Jiang Shen, Runliang Dou, 2017-03-07 International Conference on Industrial Engineering and Engineering Management is sponsored by Chinese Industrial Engineering Institution CMES which is the unique national level academic society of Industrial Engineering The conference is held annually as the major event in this area Being the largest and the most authoritative international academic conference held in China it supplies an academic platform for the experts and the entrepreneurs in International

Industrial Engineering and Management area to exchange their research results Many experts in various fields from China and foreign countries gather together in the conference to review exchange summarize and promote their achievements in Industrial Engineering and Engineering Management fields Some experts pay special attention to the current situation of the related techniques application in China as well as their future prospect such as Industry 4 0 Green Product Design Quality Control and Management Supply Chain and logistics Management to cater for the purpose of low carbon energy saving and emission reduction and so on They also come up with their assumption and outlook about the related techniques development The proceedings will offer theatrical methods and technique application cases for experts from college and university research institution and enterprises who are engaged in theoretical research of Industrial Engineering and Engineering Management and its technique s application in China As all the papers are feathered by higher level of academic and application value they also provide research data for foreign scholars who occupy themselves in investigating the enterprises and engineering management of Chinese style The Vested Outsourcing Manual K. Vitasek, 2016-11-09 In this must have guide for creating and implementing successful outsourcing processes and partnerships Vitasek drives the principles of Vested Outsourcing beyond theory into practice From shared vision desired outcomes to win win and long term success the manual will help managers build an agreement vested in each other s success Principles of Forensic Engineering Applied to Industrial Accidents Luca Fiorentini, Luca Marmo, 2018-11-21 An introductory text on the investigation of industrial accidents Forensic engineering should be seen as a rigorous approach to the discovery of root causes that lead to an accident or near miss The approach should be suitable to identify both the immediate causes as well as the underlying factors that affected amplified or modified the events in terms of consequences evolution dynamics etc as well as the contribution of an eventual human error This book is a concise and introductory volume to the forensic engineering discipline which helps the reader to recognize the link among those important very specialized aspects of the same problem in the global strategy of learning from accidents or near misses The reader will benefit from a single point of access to this very large technical literature that can be only correctly understood with the right terms definitions and links in mind Keywords Presents simple real cases as well as giving an overview of more complex ones each of them investigated within the same framework Gives the readers the bibliography to access more in depth specific aspects Offers an overview of the most commonly used methodologies and techniques to investigate accidents including the evidence that should be collected to define the cause dynamics and responsibilities of an industrial accident as well as the most appropriate methods to collect and preserve the evidence through an appropriate chain of security Principles of Forensic Engineering Applied to Industrial Accidents is essential reading for researchers and practitioners in forensic engineering as well as graduate students in forensic engineering departments and other professionals Computational Intelligence in Engineering Science Ngoc Thanh Nguyen, Van Huy Pham, Trong Dao Tran, Tzung-Pei Hong, Yannis Manolopoulos, Nhien An Le Khac, Phu Tran Tin, 2025-07-18

This four volume set constitutes the refereed proceedings of the First International Conference on on Computational Intelligence in Engineering Science ICCIES 2025 in Ho Chi Minh City Vietnam during July 23 25 2025 The 115 full papers presented in these proceedings were carefully reviewed and selected from 210 submissions. The papers are organized in the following topical sections Part I Machine Learning Wireless Networks 6G Part II Computer Vision Natural Language Processing Part III Intelligent Systems Internet of Things Part IV Machine Learning Control Systems <u>Automation Architecture</u> Craig Risi, 2025-08-26 DESCRIPTION In the software development domain test automation has emerged as the cornerstone of delivering reliable applications. This comprehensive guide provides a systematic roadmap for designing and implementing test automation frameworks that transcend tool specific limitations ensuring they adapt and endure You will learn to apply core software architectural principles including modularity loose coupling and layering to your test code The book offers practical guidance on managing test data orchestrating parallel test executions and integrating seamlessly with CI CD pipelines using quality gates Furthermore it details how to expand your framework s capabilities to include non functional testing such as security performance and resilience Through detailed case studies you will gain a clear understanding of what it takes to build a scalable framework from scratch migrate a legacy system and foster continuous architectural improvement With insights into emerging trends like AI driven automation and predictive analytics this book is both a toolkit and a strategic guide It empowers architects testers and developers alike to embrace complexity and lead the way in modern test automation WHAT YOU WILL LEARN Design a scalable tool agnostic framework with architectural patterns The role of software architecture in test automation Building a test automation framework that caters to all types of applications Integrate testability into software design using dependency injection Embed automated quality gates into CI CD pipelines Handling modern testing challenges Leverage AI ML to create self healing and predictive test suites WHO THIS BOOK IS FOR This book is for software architects SDETs software engineers and quality engineers responsible for designing and developing test automation frameworks Readers should have a foundational understanding of programming concepts and software development lifecycle principles before diving in TABLE OF CONTENTS Prologue 1 Introduction to Test Automation 2 Understanding Test Automation Frameworks 3 Designing with Architecture in Mind 4 Designing Modular Test Frameworks 5 Testability and Software Design 6 Test Orchestration and Execution 7 Test Data Management 8 CI CD Integration and Quality Gates 9 Handling Asynchronous and Distributed Systems 10 Security Performance and Resilience Testing 11 Overview of Tools Used in Test Automation 12 Case Study Building a Scalable Framework From Scratch 13 Case Study Migrating to a Tool agnostic Framework 14 Case Study Framework Evolution and Continuous Improvement 15 Embracing AI and ML in Test Automation 16 Emerging Trends and Technologies 17 Conclusion The Path to Sustainable Test Automation Frameworks Appendix Glossary of Terms Root Cause Analysis Mark A. Latino, Robert J. Latino, Kenneth Latino, 2016-04-19 What is RCA It seems like such an easy question to answer yet from novices to veterans and practitioners

to providers no one seems to have come to agreement or consensus on an acceptable definition for the industry Now in its fourth edition Root Cause Analysis Improving Performance for Bottom Line Results discusses why it is so hard to get su

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