



Case Study #3

Riverview Community Hospital

Presented by Renee Eguia, Eric
Escamilla, and Henderson Path

Riverview Community Hospital Case Study Answers

Robert R. Redfield



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Strategic Management of Health Care Organizations Linda E. Swayne, W. Jack Duncan, Peter M. Ginter, 2012-07-17
The 6th edition of this established text is streamlined to a more manageable format with the Appendices moved to the web site and a significant shortening of the main text. There is a greater focus on the global analysis of industry and competition and analysis of the internal environment. In consultation with feedback from their adopters, the authors have concentrated on the fundamentals of strategy analysis and the underlying sources of profit. This reflects waning interest among senior executives in the pursuit of short term shareholder value. As ever, students are provided with the guidance they need to strategic planning, analysis of the health services environment, internal and external, and lessons on implementation with additional discussion of organizational capability, deeper treatment of sustainability and corporate social responsibility, and more coverage of the sources of organizational inertia and competency traps. This edition is rich in new examples from real world health care organizations. Chapters are brought to life by the Introductory Incidents, Learning Objectives, Perspectives, Strategy Capsules, useful chapter summaries, and questions for class discussion. All cases and examples have been updated or replaced. In this edition, the teaching materials and web supplements have been greatly enhanced with power point slides to give lecturers a unique resource.

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