



Impact of Merger and Acquisitions on Banks Financial Performance

IMPACT OF MERGER AND ACQUISITION ON BANKS FINANCIAL PERFORMANCE BY HIRA KHAN STUDENT OF MBA-I IN JINNAH UNIVERSITY FOR WOMEN DEPARTMENT OF BUSINESS ADMINISTRATION THIS RESEARCH PAPER SUBMITTED TO THE FACULTY OF JINNAH UNIVERSITY FOR WOMEN AND TO MRS. AMBREEN FAIZAN IN PARTIAL REQUIREMENT FOR THE DEGREE OF MBA FOR THE COURSE OF ADVANCE RESEARCH METHOD 15TH JUNE, 2012 AC(C)K(K)N(N)O(O)W(W)L(L)E(E)D(D)G(G)E(E)M(M)E(E)N(N)T(T) I thank Allah for guiding me through the phases of compiling this research paper and helping me out in all the difficulties.

I would like to take this opportunity to thank MRS. AMBREEN FAIZAN my teacher for the course of "ADVANCE RESEARCH METHOD" at JINNAH UNIVERSITY FOR WOMEN, for her valuable support and encouragement, which she has offered. This research paper is a whole effort of HIRA KHAN and I could not have been made possible without the immense help and cooperation of my family members. Without their support and the amount of time that they gave us, this research paper would not have existed. Thanks a lot.

ABSTRACT: The Pakistan banking industry is one of the most prosperous and flourishing industry in Pakistan. Despite the political and economic turbulence that strikes this country, this industry remains solid and prosperous. In past few decades a wave of merger and acquisition has been arisen in the developing countries. Pakistan is no difference in this case. Looking at the data of listed companies on Karachi stock exchange (KSE), it is obvious that in 2001 and onwards the M&A have got momentum.

The Pakistan banking industry witnessing a growing trend of mergers and acquisition. The present paper examines the objective of the research to identify the extent of impact of merger and acquisition on banks financial performance. Quantitative research is adopted by this study. The sources of data for the study are secondary sources obtained from the banks audited annual reports, financial statements, balance sheet, income statement, cash flow statement and Karachi stock exchange (KSE) website where they provide past years analysis report of banks.

The liquidity, profitability and market stock value measures were compared for three year pre-merger (2004-2006) and (2007-2009) post-merger from the financial statements of the sample bank. I take the NIB bank and PICIC commercial bank as a sample bank in order to calculate its financial performance after the merger. The methods of analysis used for the study were paired sample or observation t-test. The results show that the financial performance of NIB bank limited in the areas of liquidity management, profitability and market stock value has been quite satisfactory before the merger deal.

The problem statement of the study was to examine the impact of merger and acquisitions on banks financial performance. Do the mergers improve the efficiency of the bank. In Pakistan banking industry merger and acquisition shows an increasing trend as w

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**Nazim Ullah,Fauzias Mat Nor,Junaidah
Abu Seman,Nur Ainna Binti
Ramli,Fadly Nurullah Bin Rasedee**

Thesis On Merger And Acquisitions Of Banks:

Mergers & Acquisitions Of Urban Co-Operative Banks Dr. (CA) Mahesh Bhiwandikar, The Economic & Profitability Impact of Mergers & Acquisitions among Banks in Lebanon Rami Saleh, 2013-05-08 Doctoral Thesis Dissertation from the year 2009 in the subject Business economics Banking Stock Exchanges Insurance Accounting grade A language English abstract A study of the impact of mergers and acquisitions on the economic profitability among Banks in Lebanon **Bank Mergers & Acquisitions** Yakov Amihud, Geoffrey Miller, 1998-02-28 As the financial services industry becomes increasingly international the more narrowly defined and historically protected national financial markets become less significant Consequently financial institutions must achieve a critical size in order to compete Bank Mergers the effect of bank mergers on efficiency and shareholders wealth and regulatory and legal issues associated with mergers of financial institutions It brings together contributions from leading scholars and high level practitioners in economics finance and law Mergers And Acquisitions In Islamic And Conventional Banks: Opportunities And Challenges Nazim Ullah, Fauzias Mat Nor, Junaidah Abu Seman, Nur Ainna Binti Ramli, Fadly Nurullah Bin Rasedee, 2025-03-05 This book aims to provide details of mergers and acquisitions M A in the banking sector particularly with regards to Islamic and conventional banks It analyses the different cases from theoretical and empirical perspectives describing details of M A strategy that work for corporate restructuring and elucidating how M A strategy benefits different stakeholders The book will also examine the relationship between M A and bank performance and stability by studying the mediating role of market structures It is a must read for practitioners academics businesspeople and policymakers who are interested in the intricacies of the banking sector and those seeking a deeper understanding of how M As operate Bank Mergers and Acquisitions Handbook American Bar Association. Section of Antitrust Law, 2006 The Bank Merger and Acquisitions Handbook is a how to manual for lawyers who must analyze a potential transaction or who are faced with an agency review of the competitive effects of a proposed transaction that would combine banking institutions Its focus is practical complementing the Antitrust Section s other publications on merger review including Mergers and Acquisitions and the Premerger Notification Practice Manual This book addresses those aspects of bank merger review that are unique to banking institutions such as the statutory framework banking agency review and Justice Department standards and draws on learning from recent transactions in which one or more of the reviewing agencies raised concerns It should be helpful to both antitrust lawyers and banking lawyers faced with a bank merger and to banking lawyers faced with a transaction that presents substantive competition issues *Mergers and Acquisitions* Helén Anderson, Virpi Havila, Fredrik Nilsson, 2013 A merger or an acquisition is usually a challenging endeavor which aims to create value for the owner However stakeholder theory shows how such a narrow and one sided focus is detrimental to value creation in general not only for other stakeholders within and outside the organization but also for the owner This book shows how different stakeholders internal and external may play a critical role during a merger or an acquisition process It

builds on empirical examples that illustrate how various stakeholders play active roles throughout the different phases and ultimately affect the outcome and the value formation process of the merger or the acquisition

Mergers and Acquisitions in the U.S. Banking Industry Gabriel A. Hawawini, Itzhak Swary, 1990 Presented in this book is a comprehensive empirical analysis of mergers and acquisitions in the U S banking industry The purpose of the study is to examine the merger phenomenon in the banking industry by answering the following questions What are the incentives for banks to merge Has the prohibition of interstate banking prevented banks from diversifying and has it increased the rate of bank failures by restricting geographical diversification opportunities Are bank mergers wealth creating activities and how are the gains losses from a merger distributed between the acquiring and acquired bank shareholders How can the changes in shareholder wealth resulting from bank mergers be explained and are there differences between interstate and intrastate mergers What are the implications of the study s findings for regulatory policy Theory and practical implications are blended in this book which should appeal to both academics and practitioners in the field

The Long-Term Success of Mergers and Acquisitions in the International Automotive Supply Industry Jan-Peer Laabs, 2009-08-12 Based on a sample of 230 M A between 1981 and 2007 Jan Peer Laabs challenges the short term return behavior of acquirers in this industry in contrast to their long term performance based on capital market and financial accounting information A clearly negative yet consistent perspective on the long term value creation potential emerges across the different empirical analyses An additional case study on the takeover of Siemens VDO by Continental AG offers a number of valuable key success factors and insights on how to evade the negative return destiny

The Economics of Bank Acquisitions by Registered Bank Holding Companies Thomas R. Piper, 1971

Applying Business Capabilities in a Corporate Buyer M&A Process Andreas Freitag, 2014-10-01 As a first step towards applying Enterprise Architecture Management EAM in Mergers and Acquisitions M A Andreas Freitag investigates the end to end applicability of business capabilities in the M A process of a corporate buyer organization Enterprises still struggle to manage M A efficiently A significant number of merger projects do not reach the expected goals or fail completely Therefore companies attempt to improve their M A capability by establishing the required skills organization processes and methods EAM is an approach for business and IT planning promising to contribute to the success of business transformation challenges such as M A Business capability models are an essential element of a state of the art EAM approach They are frequently used as a starting point to work collaboratively with business and IT stakeholders

PRESENT RESTRUCTURING PROCESSES OF BANKING SECTOR IN INDIA Dr. ENUKURTHI ANILKUMAR, *The Bank Merger Wave: The Economic Causes and Social Consequences of Financial Consolidation* Gary Dymksi, 2016-09-16 This far reaching study shows that operating efficiencies are not what are driving today s unrelenting bank merger mania It suggests that bank mergers and consolidation may have effects that are contrary to consumer and non financial business interests such as lower rates of interest increasing fees and tighter credit constraints Dymski recommends several new

policies to apply to the evaluation of prospective mergers

Mergers and Acquisitions in Banking and Finance Ingo Walter, 2004 This book is intended to lay out in a clear and intuitive as well as comprehensive way what we know or think we know about mergers and acquisitions in the financial services sector It evaluates their underlying drivers factual evidence as to whether or not the basic economic concepts and strategic precepts are correct It looks closely at the managerial dimensions in terms of the efficacy of merger implementation notably the merger integration process The focus is on enhancing shareholder value creation and the execution of strategies for the successful management of mergers It also has a strong public policy component in this special industry where successes can pay dividends and failures can cause serious problems that reach well beyond the financial services industry itself The financial services sector is about halfway through one of the most dramatic periods of restructuring ever undergone by a major global industry The impact of the restructuring has carried well beyond shareholders of the firms and involved into the domain of regulation and public policy as well as global competitive performance and economic growth Financial services are a center of gravity of economic restructuring activity MandA transactions in the financial sector comprise a surprisingly large share of the value of merger activity worldwide including only deals valued in excess of 100 million during the period 1985 2000 there were approximately 233 700 MandA transactions worldwide in all industries for a total volume of 15 8 trillion Of this total there were 166 200 mergers in the financial services industry 49 7% valued at 8 5 trillion 54% In all of restructuring frenzy the financial sector has probably had far more than its share of strategic transactions that have failed or performed far below potential because of mistakes in basic strategy or mistakes in post merger integration It has also had its share of rousing successes This book considers the key managerial issues focusing on MandA transactions as a key tool of business strategy doing the right thing to augment shareholder value But in addition the degree of integration required and the historic development of integration capabilities on the part of the acquiring firm disruptions in human resources and firm leadership cultural issues timeliness of decision making and interface management have co equal importance doing it right

Indiana National Bank V. Mobil Oil Corporation, 1978

Acquisitions by Emerging Multinational Corporations Johannes Distler, 2017-07-27 This thesis analyzes the motivation and performance of 403 acquisitions made by emerging multinational corporations EMNCs in Western Europe and North America between 1994 and 2013 The findings indicate that most EMNCs were motivated to acquire in order to obtain access to the upstream and downstream know how of their target firms In addition the thesis event study results demonstrate that EMNCs on average generated value for their shareholders with their acquisitions over short periods around acquisition announcement This result is particularly significant since similar studies on buying firms from developed markets have frequently come to the conclusion that acquirers destroy shareholder value

Cooperative Banking: Innovations and Developments Vittorio Boscia, 2009-02-27 The book describes the current role and rationale of co operative banking and examines features such as governance consolidation outsourcing shareholder value and rating evaluation It then

analyses the likely impact on the strategic organisational and operative model of cooperative banks **ICBAE 2020** Bima Cinintya Pratama, Naelati Tubastuvi, Suryo Budi Santoso, Azmi Fitriati, Robbi Rahim, 2020-10-15 The 2nd International Conference of Business Accounting and Economics ICBAE 2020 continued the agenda to bring together researcher academics experts and professionals in examining selected theme by applying multidisciplinary approaches This conference is the second intentional conference held by Faculty of Economics and Business Universitas Muhammadiyah Purwokerto and it is a bi annual agenda of this faculty In 2020 this event will be held in 5 6 August at Faculty of Economics and Business Universitas Muhammadiyah Purwokerto The theme of the 2nd ICBAE UMP 2020 is Economics Strength Entrepreneurship and Hospitality for Infinite Creativity Towards Sustainable Development Goals SDGs It is expected that this event may offer contribution for both academics and practitioners to conduct researches related with Business Accounting and Economics Related Studies Each contributed paper was refereed before being accepted for publication The double blind peer reviewed was used in the paper selection *Study of Banking Laws, Hearing Before ..., 84:2* United States. Congress. Senate. Committee on Banking and Currency, 1956 Practical M&A Execution and Integration Michael R. McGrath, 2011-10-17 Few business activities can match Mergers the reasons for M A types of M A deals and the challenges they present M A Regulation Successful M A covering M A power and providing a detailed look at the processes and people involved Delivering M A The unique issues of Banking M A which differs significantly from other types of M A deals The final section consists of document templates and suggested tables of contents which are designed to be used alongside the advice in the book thus making Practical M A Execution and Integration the complete guide to constructing a successful M A deal **Study of Banking Laws** United States. Congress. Senate. Committee on Banking and Currency, 1957

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web for more detailed information see chapter 9 we move forward in this chapter therefore to an initial consideration of kindness as an organisational value and how it can be exemplified it is based primarily on research and our own experience rather than

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many companies have acknowledged their ethical obligations in official codes of ethical conduct in the united states for example the see more

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