

# Internal Controls Policy Draft

June 2009

## Introduction

**Internal Controls:** - A set of rules, procedures and practices developed and employed to facilitate the safeguarding of an entity's assets be they liquid (cash or investments) or fixed (infrastructure or equipment) or intangible (credit rating or information).

The importance of internal control to an organization is determined by the level that its resources are directed, monitored, and measured. Resources include staff time and effort to protect all other resources through monitoring and measurement including steps to prevent and detect fraud.

The goals and objectives of this Internal Controls Policy are to protect public assets and to foster reliance on public information for decision making purposes at all levels both internally and externally.

At the **organizational level**, internal control objectives relate to the reliability of financial reporting, timely feedback on the achievement of operational or strategic goals, and compliance with laws and regulations.

At the specific transaction level, internal control refers to the actions taken to achieve a specific objective (e.g., how to ensure the organization's payments to third parties are for valid services rendered). Internal control procedures reduce process variation (inconsistency), leading to more predictable outcomes. Internal control is a key element of the Foreign Corrupt Practices Act (FCPA) of 1977 and the Sarbanes — Oaxley Act of 2002, which required improvements in internal control in United States public entities.

Internal controls rely heavily on segregation of duties, which continue to be the core of establishing good internal controls. Accounting professionals have broadened the definition of internal controls to include establishing a control environment, risk assessment, the flow of information and communication, and monitoring.

Internal Controls should be an integral part of any organization's financial and business policies and procedures. Internal controls consist of all the measures taken by the organization for the purpose of:

- . protecting its resources against waste, fraud, and inefficiency,
- ensuring accuracy and reliability in accounting and operating data,
- securing compliance with the policies of the organization, and
- evaluating the level of performance in all organizational units.

# **Sample Of Internal Control Document**

**Lynford Graham** 

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Internal Control Course: Reviewing internal controls: text; documentation workbook, 1984 Internal Controls Lynford Graham, 2007-09-10 In the new age of philanthropy donors expect charities to be models of accountability and transparency Internal controls Guidance for Private Government and Nonprofit Entities is a must read for CEOs and CFOs who want to gain a clear understanding of cost effective ways to implement the controls necessary to protect their organizations Elizabeth Myatt Chief Executive Officer World Lung Foundation If you were looking for the silver bullet to understand and audit internal controls you just found it This book will prove invaluable in planning the audit internal controls you just found it This book will prove invaluable in planning the audit because it specifically covers COSO and the new AICPA risk assessment auditing standards George I Victor CPA Partner in Charge of Quality Control Holtz Rubenstein Reminick LLP Author Lyn Graham gives practical easy to understand guidance for documenting internal controls I recommend this book for both my clients and our staff It is very useful for auditors and clients alike David E Adams CPA Partner Geffen Mesher Company This book is an essential guide and provides very practical advice about what to do and what not to do in making an investment in internal controls The author's expensive experience as an audit firm partner and standard setter are evident in the details provided I also recommend this book to teaches of auditing and systems as it provides a useful background to how internal controls really should work in today s business environment Jean C Bedard CPA PhD Timothy B Harbert Professor of Accountancy Bentley College Internal Control Audit and Compliance Lynford Graham, 2015-01-12 Ease the transition to the new COSO framework with practical strategy Internal Control Audit and Compliance provides complete guidance toward the latest framework established by the Committee of Sponsoring Organizations COSO With clear explanations and expert advice on implementation this helpful guide shows auditors and accounting managers how to document and test internal controls over financial reporting with detailed sections covering each element of the framework Each section highlights the latest changes and new points of emphasis with explicit definitions of internal controls and how they should be assessed and tested Coverage includes easing the transition from older guidelines with step by step instructions for implementing the new changes The new framework identifies seventeen new principles each of which are explained in detail to help readers understand the new and emerging best practices for efficiency and effectiveness The revised COSO framework includes financial and non financial reporting as well as both internal and external reporting objectives It is essential for auditors and controllers to understand the new framework and how to document and test under the new guidance This book clarifies complex codification and provides an effective strategy for a more rapid transition Understand the new COSO internal controls framework Document and test internal controls to strengthen business processes Learn how requirements differ for public and non public companies Incorporate improved risk management into the new framework The new framework is COSO s first complete revision since the release of the initial framework in 1992 Companies have become accustomed to the

old guidelines and the necessary procedures have become routine making the transition to align with the new framework akin to steering an ocean liner Internal Control Audit and Compliance helps ease that transition with clear explanation and practical implementation guidance Construction Guide Eric P. Wallace, 2008 Construction Guide provides CPAs with guidance on the accounting auditing and reporting that are particular to the construction industry In addition it provides CPAs with guidance on engagements for a wide range of situations including those special to utility contractors road builders home construction home builders real estate developers commercial construction residential construction and more The book includes work programs practice aids checklists and sample reports Internal Control Course United States. Department Governance, Ethics, Risk Management, Internal Control Campuswise, 2020-06-19 The primary objective of Defense, 1984 of this book is to help students understand the course subject Streamlining the payment process while maintaining effective internal control, 2000 Streamlining the Payment Process While Maintaining Effective Internal Control United States. General Accounting Office, 2000 Beyond Sarbanes-Oxley Compliance Anne M. Marchetti, 2016-10-25 Designed to lead financial managers from initial compliance with the Sarbanes Oxley Act through ongoing maintenance and monitoring Beyond Sarbanes Oxley Compliance helps readers seize this opportunity to revitalize their business practice drive greater performance and transform their finance organization into a key contributor to the business Focusing on the present and future financial road ahead Beyond Sarbanes Oxley Compliance explores how to implement enterprise risk management processes that comply with Sarbanes Oxley 302 404 409 requirements ways to build on initial compliance activities that will improve financial management processes and profitability compliance and quarterly close checklists timelines and table summaries to help readers achieve their goals and much more Wiley CPA Exam Review 2008 O. Ray Whittington, Patrick R. Delaney, 2007-12-04 Completely revised for the new computerized CPA Exam Published annually this comprehensive four volume study guide for the Certified Public Accountants CPA Exam arms readers with detailed outlines and study guidelines plus skill building problems and solutions that help them to identify focus and master the specific topics that need the most work Many of the practice questions are taken from previous exams and care is taken to ensure that they cover all the information candidates need to pass the CPA Exam Broken down into four volumes Regulation Auditing and Attestation Financial Accounting and Reporting and Business Environment and Concepts these top CPA Exam review study guides worldwide provide More than 2 700 practice questions Complete information on the new simulation questions A unique modular structure that divides content into self contained study modules AICPA content requirements and three times as many examples as other study guides Internal Controls Policies and Procedures Rose Hightower, 2008-10-13 Drawing on her many years as a consultant to numerous companies big and small author Rose Hightower infuses Internal Controls Policies and Procedures with her wealth of experience and knowledge Instead of reinventing the wheel your company can use this useful how to manual to quickly and effectively put a successful program of internal controls in place Complete with

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Internal Control Audit and Compliance Lynford Graham, 2015-01-12 Ease the transition to the new COSO framework with practical strategy Internal Control Audit and Compliance provides complete guidance toward the latest framework established by the Committee of Sponsoring Organizations COSO With clear explanations and expert advice on implementation this helpful guide shows auditors and accounting managers how to document and test internal controls over financial reporting with detailed sections covering each element of the framework Each section highlights the latest changes and new points of emphasis with explicit definitions of internal controls and how they should be assessed and tested Coverage includes easing the transition from older guidelines with step by step instructions for implementing the new changes The new framework identifies seventeen new principles each of which are explained in detail to help readers understand the new and emerging best practices for efficiency and effectiveness The revised COSO framework includes financial and non financial reporting as well as both internal and external reporting objectives It is essential for auditors and controllers to understand the new framework and how to document and test under the new guidance This book clarifies complex codification and provides an effective strategy for a more rapid transition Understand the new COSO internal controls framework Document and test internal controls to strengthen business processes Learn how requirements differ for public and non public companies Incorporate improved risk management into the new framework The new framework is COSO s first complete revision since the release of the initial framework in 1992 Companies have become accustomed to the old guidelines and the necessary procedures have become routine making the transition to align with the new framework akin to steering an ocean liner Internal Control Audit and Compliance helps ease that transition with clear explanation and practical implementation guidance Mental Health Service System Reports ,1980 **Internal Controls** United States. General Accounting Office, 1985 Internal Audit Handbook Henning Kagermann, William Kinney, Karlheinz Küting, Claus-Peter Weber, 2007-12-04 This book offers a comprehensive up to date presentation of the tasks and challenges facing internal audit It presents the Audit Roadmap the process model of internal auditing developed at SAP which describes all stages of an audit Coverage provides information on issues such as the identification of audit fields the annual audit

planning the organization and execution of audits as well as reporting and follow up The handbook also discusses management related subjects Separate chapters are dedicated to special topics like IT or SOX audits Internal Control Olof Arwinge,2012-11-07 The concept of internal control has developed along with audit practice As demands have been made for greater accountability in corporate governance the significance of internal control systems in companies has increased Traditionally internal control has had a fairly direct relationship to financial reporting quality but wider approaches to internal control have expanded those boundaries much further Stakeholders are increasingly concerned with the effectiveness of internal controls and disclosure requirements are making firms to go public with regard to their internal control systems From a design perspective current research suggests that internal control designs are contingent upon variables such as company strategies risk appetite regulatory characteristics and organizational size Also there is much to learn about internal control quality and the way internal control quality is associated with overall corporate governance quality This book fills that gap

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