

LM503 Operations Management

Problem Set 1 Solutions

Note: The full mark of this problem set is 60. You must show your work to fully justify your answers.

1. True or False (2 points)

- a. (1 point) Efficiency measures how well a process performs to meet customer requirements or to create value. (Justify your answer.)

False. Efficiency is the measure of how well inputs are transformed into outputs. It requires a process to be operated at the lowest possible cost. (Indeed, effectiveness measures how well a process performs.)

- b. (1 point) Capacity Rate = $1 / \text{Flow Time}$. (Justify your answer.)

False. Recall the McDonald's kitchen example on slide 71 of lecture notes #1. The flow time of the whole process is 36 seconds. However, the capacity rate is 360 orders per hour. $1 / \text{Flow Time} = 1 / (36 \text{ seconds}) = 100 \text{ orders per hour}$, which is much smaller than the capacity rate. (Indeed, capacity rate = $1/\text{unit load of bottleneck}$.)

2. Process Flow Analysis (12 points)

A certain product X consists of two major parts A and B. For the final assembly part A goes through the following two stations: painting color (3 mins), drying the new paint (10 mins). In parallel to part A, part B goes through the two stations: painting color (5 mins), drying the new paint (8 mins). Then the finished two parts will be connected (5 mins). Before the final packing station (3 mins), the product X is re-examined (5mins). Assume this is a fully automated process.

- a. (2 points) Draw a simple linear flow chart.



- b. (2 points) What is the theoretical flow time to finish one piece of X (ignoring time spent waiting in buffers between machines)?

Total flow time of X = $\max \{3+10, 5+8\} + 5 + 5 + 3 = 26 \text{ minutes}$

- c. (2 points) Which station is the bottleneck? Justify your answer.

Bottleneck station possesses the lowest capacity among all stations in a process. Hence here the bottleneck is the station of drying A, with capacity 6 units/hr.

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Siddappa N.Byrareddy



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Operations Management: Problems and Models Elwood Spencer Buffa, 1972 **Operations Management B.** Mahadevan, 2010 Covers the core concepts and theories of production and operations management in the global as well as Indian context Includes boxes solved numerical examples real world examples and case studies practice problems and videos Focuses on strategic decision making design planning and operational control Provided by publisher **Diagrammatic Representation and Inference** Amrita Basu, Gem Stapleton, Sven Linker, Catherine Legg, Emmanuel Manalo, Petrucio Viana, 2021-09-21 This book constitutes the refereed proceedings of the 12th International Conference on the Theory and Application of Diagrams Diagrams 2021 held virtually in September 2021 The 16 full papers and 25 short papers presented together with 16 posters were carefully reviewed and selected from 94 submissions The papers are organized in the following topical sections design of concrete diagrams theory of diagrams diagrams and mathematics diagrams and logic new representation systems analysis of diagrams diagrams and computation cognitive analysis diagrams as structural tools formal diagrams and understanding thought processes 10 chapters are available open access under a Creative Commons Attribution 4.0 International License via link [springer.com](https://www.springer.com) **Operations Management Research and Cellular Manufacturing Systems: Innovative Methods and Approaches** Modrák, Vladimír, Pandian, R. Sudhakara, 2011-10-31 This book presents advancements in the field of operations management focusing specifically on topics related to layout design for manufacturing environments Provided by publisher *Business Process Modeling, Simulation and Design* Laguna Manuel, 2011 *Cyber Security and Operations Management for Industry 4.0* Ahmed A Elngar, N. Thillaiarasu, Mohamed Elhoseny, K. Martin Sagayam, 2022-12-21 This book seamlessly connects the topics of Industry 4.0 and cyber security It discusses the risks and solutions of using cyber security techniques for Industry 4.0 Cyber Security and Operations Management for Industry 4.0 covers the cyber security risks involved in the integration of Industry 4.0 into businesses and highlights the issues and solutions The book offers the latest theoretical and practical research in the management of cyber security issues common in Industry 4.0 and also discusses the ethical and legal perspectives of incorporating cyber security techniques and applications into the day to day functions of an organization Industrial management topics related to smart factories operations research and value chains are also discussed This book is ideal for industry professionals researchers and those in academia who are interested in learning more about how cyber security and Industry 4.0 are related and can work together *Handbook of Critical Issues in Goal Programming* C. Romero, 2014-06-28 Goal Programming GP is perhaps the oldest and most widely used approach within the Multiple Criteria Decision Making MCDM paradigm GP combines the logic of optimisation in mathematical programming with the decision maker's desire to satisfy several goals The primary purpose of this book is to identify the critical issues in GP and to demonstrate different procedures capable of avoiding or mitigating the inherent pitfalls associated with these issues The outcome of a search of the literature shows many instances

where GP models produced misleading or even erroneous results simply because of a careless formulation of the problem. Rather than being in itself a textbook, *Critical Issues in Goal Programming* is designed to complement existing textbooks. It will be useful to students and researchers with a basic knowledge of GP as well as to those interested in building GP models which analyse real decision problems.

Decision Science for Housing and Community Development Michael P. Johnson, Jeffrey M. Keisler, Senay Solak, David A. Turcotte, Armagan Bayram, Rachel Bogardus Drew, 2015-10-01. A multidisciplinary approach to problem solving in community based organizations using decision models and operations research applications. A comprehensive treatment of public sector operations research and management science. *Decision Science for Housing and Community Development: Localized and Evidence Based Responses to Distressed Housing and Blighted Communities* addresses critical problems in urban housing and community development through a diverse set of decision models and applications. The book represents a bridge between theory and practice and is a source of collaboration between decision and data scientists and planners, advocates and community practitioners. The book is motivated by the needs of community based organizations to respond to neighborhood economic and social distress represented by foreclosed, abandoned and blighted housing through community organizing, service provision and local development. The book emphasizes analytic approaches that increase the ability of local practitioners to act quickly, thoughtfully and effectively. By doing so, practitioners can design and implement responses that reflect stakeholder values associated with healthy and sustainable communities that benefit from increased organizational capacity for evidence based responses and that result in solutions that represent improvements over the status quo according to multiple social outcome measures. Featuring quantitative and qualitative analytic methods as well as prescriptive and exploratory decision modeling, the book also includes discussions of the principles of decision theory and descriptive analysis to describe ways to identify and quantify values and objectives for community development. Mathematical programming applications for real world problem solving in foreclosed housing acquisition and redevelopment. Applications of case studies and community engaged research principles to analytics and decision modeling. *Decision Science for Housing and Community Development: Localized and Evidence Based Responses to Distressed Housing and Blighted Communities* is an ideal textbook for upper undergraduate and graduate level courses in decision models and applications, humanitarian logistics, nonprofit operations management, urban operations research, public economics, performance management, urban studies, public policy, urban and regional planning and systems design and optimization. The book is also an excellent reference for academics, researchers and practitioners in operations research, management science, operations management, systems engineering, policy analysis, city planning and data analytics.

Laboratory Management Denise Harmening, 2007. The laboratory environment is ever changing in response to the diverging trends in healthcare. Laboratory managers who can create solutions to today's problems and effectively manage change are in high demand. The second edition of Denise Harmening's *Laboratory Management* is designed to give a problem

based approach to teaching the principles of laboratory management the text focuses on presenting underlying managerial concepts and assisting the learner in successfully applying theoretical models to real life situations **The Future of Pricing** E. Boyd,2016-04-30 A story about science technology and people The Future of Pricing provides an inside look at how airlines price tickets and how practices developed in the airline industry are now revolutionizing the world of pricing This book is written for business professionals and students wanting to better understand the rapid growth of scientific pricing

Encyclopedia of Production and Manufacturing Management Paul M. Swamidass,2006-09-21 The Encyclopedia of Production and Manufacturing Management is an encyclopedia that has been developed to serve this field as the fundamental reference work Over the past twenty years the field of production and operations management has grown more rapidly than ever and consequently its boundaries have been stretched in all directions For example in the last two decades production and manufacturing management absorbed in rapid succession several new production management concepts manufacturing strategy focused factory just in time manufacturing concurrent engineering total quality management supply chain management flexible manufacturing systems lean production and mass customization to name a few This explosive growth makes the need for this volume abundantly clear The manufacturing industry thinks and acts more broadly than it did several decades ago The most notable change has been the need for manufacturing managers to think in technological strategic and competitive terms This is a very favorable development and it leads to manufacturing success The entries in this encyclopedia include the most recent technical and strategic innovations in production and manufacturing management The encyclopedia consists of articles of varying lengths The longer articles on important concepts and practices range from five to fifteen pages There are about 100 such articles written by nearly 100 authors from around the world In addition there are over 1000 shorter entries on concepts practices and principles The range of topics and depth of coverage is intended to suit both student and professional audiences The shorter entries provide digests of unfamiliar and complicated subjects Difficult subjects are made intelligible to the reader without oversimplification The strategic and technological perspectives on various topics give this Encyclopedia its distinctiveness and uniqueness The world of manufacturing today is increasingly competitive It is apparent that manufacturers must respond to these competitive pressures with technical and strategic innovation This encyclopedia has been developed to help researchers students and those in the manufacturing industry to understand and implement these ongoing changes in the field **Network Models and Optimization** Mitsuo Gen,Runwei Cheng,Lin Lin,2008-07-10 Network models are critical tools in business management science and industry Network Models and Optimization presents an insightful comprehensive and up to date treatment of multiple objective genetic algorithms to network optimization problems in many disciplines such as engineering computer science operations research transportation telecommunication and manufacturing The book extensively covers algorithms and applications including shortest path problems minimum cost flow problems maximum flow problems minimum spanning tree problems traveling salesman and

postman problems location allocation problems project scheduling problems multistage based scheduling problems logistics network problems communication network problem and network models in assembly line balancing problems and airline fleet assignment problems The book can be used both as a student textbook and as a professional reference for practitioners who use network optimization methods to model and solve problems **Paperbound Books in Print** ,1992 Business Process Modeling, Simulation and Design: Manuel Laguna, Johan Marklund,2011 Business Process Modeling Simulation and Design covers the design of business processes from a broad quantitative modeling perspective The text presents a multitude of analytical tools that can be used to model analyze understand and ultimately to design business processes The range of topics in this text include graphical flowcharting tools deterministic models for cycle time analysis and capacity decisions analytical queuing methods as well as the use of Data Envelopment Analysis DEA for benchmarking purposes And a major portion of the book is devoted to simulation modeling using a state of the art discrete event simulation package **Lean and Green Supply Chain Management** Turan Paksoy, Gerhard-Wilhelm Weber, Sandra Huber,2018-11-11 This book presents the latest developments in optimization and optimal control models exact approximate and hybrid methods and their applications in lean and green supply chains It examines supply chain network design and modeling closed loop supply chains and lean green resilient and agile or responsive networks and also discusses corporate social responsibility and occupational health and safety It particularly focuses on supply chain management under uncertainty employing stochastic or nonlinear modeling simulation based studies and optimization multi criteria decision making and applications of fuzzy set theory and covers various aspects of supply chain management such as risk management supplier selection or the design of automated warehouses Lastly using experimental applications and practical case studies it shows the impact of lean and green applications on vehicle fleet management and operations management **Hearings, Reports and Prints of the Senate Committee on Public Works** United States. Congress. Senate. Committee on Public Works, National Environmental Laboratories United States. Congress. Senate. Committee on Public Works. Subcommittee on Air and Water Pollution,1971 *National Environmental Laboratories, Hearings Before the Subcommittee on Air and Water Pollution ...* United States. Congress. Senate. Committee on Public Works,1971 Catalogue of Copyright Entries ,1925 InfoWorld ,1997-12-08 InfoWorld is targeted to Senior IT professionals Content is segmented into Channels and Topic Centers InfoWorld also celebrates people companies and projects

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