Building a Useful Continuity Book

by CPT Leonel Nascimento, USA, Military Analyst, CALL

INTRODUCTION

Any soldier who has taken over a new duty position or additional duty knows the value of a good continuity book. It can provide a wealth of information to him including points of contact, duties and responsibilities, information on how to accomplish common tasks, and personnel and equipment data. Without it, a soldier is often forced to relearn the very same lessons and information that his predecessor discovered during his time in the position. In today's downsizing Army, this waste of time is unacceptable. Every soldier must take positive steps to increase efficiency. Yet, few departing soldiers make the effort to leave a good continuity book for their replacements. As a result, only a few fortunate individuals have been lucky enough to receive these treasured items from their predecessors. Just think of your own experiences – how often have you inherited a useful continuity book and, perhaps more importantly, how often have you left one for your replacement?

Everyone can come up with excuses why they cannot produce a good continuity book. Some will complain that they are too busy with other duties to devote their precious time to something that will not benefit them. Others believe that it's a waste of time because nobody really uses a continuity book anyway. And still others may state that they don't know what a good continuity book looks like. The purpose of this article is to provide a technique for preparing a continuity book that will be beneficial to the soldier preparing it and useful to the replacement soldier and unit. If done correctly, the author will profit not only in developing an invaluable tool for himself and his replacement, but in building greater knowledge about his job. The article will identify some relevant information that should be included in a continuity book. The reader can then identify and include additional sections as appropriate for his particular duty position.

DEFINITION

One of the reasons why a good continuity book may be so hard to assemble is that U.S. Army publications do not mention it at all. In fact, no Department of Defense definition exists for the term "continuity book." In order to share a common understanding of the term, this article defines continuity book as a reference document produced by an individual to share relevant information concerning a duty or position on which he/she has knowledge. It is normally produced for an individual assigned to take over that duty or position, such as a replacement NCO designated to substitute a departing squad leader. If a soldier has more than one duty, he/she should have several continuity books. For example, a squad leader who is also the Crime Prevention NCO and communications security (COMSEC) custodian should have a continuity book for each of the three duties. One of the key parts of the definition that this article will cover more closely is what relevant information should be included in the continuity book; that is, what type of information should be left for the replacement soldier.

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along with the wars in Korea and Vietnam made it vital that senior service leaders had accurate information on the readiness of units in the Regular Army the Army National Guard and the Army Reserve The methods for measuring readiness however soon became and then remained a matter of contention Equally contentious was the use of data generated by readiness reporting systems both within the service and by others outside the service The end of the Cold War did not end these disputes Indeed the years between that victory and the start of the second Iraq war in 2003 were a time of heightened concern over military readiness and how to assess it Provided by publisher Army Readiness Reporting Systems, 1945-2003 William M. Donnelly, 2018 The U.S. Army before 1945 did not have and did not need a formal readiness reporting system After World War II however it found itself committed to large scale deployments in Europe and in the Pacific commitments that with the Cold War would continue for the next 45 years The demands of this war along with the wars in Korea and Vietnam made it vital that senior service leaders had accurate information on the readiness of units in the Regular Army the Army National Guard and the Army Reserve The methods for measuring readiness however soon became and then remained a matter of contention Equally contentious was the use of data generated by readiness reporting systems both within the service and by others outside the service The end of the Cold War did not end these disputes Indeed the years between that victory and the start of the second Iraq war in 2003 were a time of heightened concern over military readiness Collected Works of the Thirtieth Chief of Staff, United States Army and how to assess it Provided by publisher John Adams Wickham, 1987 This book a compilation of written and spoken works is intended to provide insight into the author's tour as Army Chief of Staff The book includes major addresses to military and civilian audiences Congressional testimony interviews published articles letters to General Officers and edited White Papers The editors have prepared a prologue an introduction to each section in the book and an epilogeue to assist the reader in using these collected works from DTIC abstract *United States Army Counterinsurgency and Contingency Operations Doctrine, 1860-1941 Andrew J.* Birtle, 1998-04 NOTE NO FURTHER DISCOUNT FOR THIS PRINT PRODUCT OVERSTOCK SALE Significantly reduced list price U S Army Counterinsurgency and Contingency Operations Doctrine 1860 1941 is the first of a two volume study on the U S Army s experience in small war situations and the development of low intensity conflict doctrine Focusing on the suppression of insurgent or other irregular forces during overseas constabulary and contingency operations from the Civil War years up to America's entry into World War II Andrew J Birtle has filled an important omission in military historiography by writing about the underlying theories concepts and methods employed in the conduct of myriad unconventional missions with soldiers serving as governors constables judges diplomats explorers colonizers educators administrators and engineers Even though official codified written doctrine for counterguerrilla pacification and nation building activities prior to World War II has long been viewed as nonexistent Birtle uncovers through his meticulous research an evidentiary thread of continuity in the Army's performance and thus maintains that some of the central principles governing such operations were

indeed incorporated into official Army doctrinal literature The events discussed unquestionably occurred long ago but many of the issues raised by Birtle have enduring relevance for today's Army People places and events may change yet the fundamental questions involved in suppressing insurrections fighting irregulars administering civilian populations and conducting foreign intervention remain surprisingly constant in this unpredictable world of ethnic tensions and turmoil By studying how soldiers dealt with these complex issues in the past Birtle's well written account offers valuable insights to guide current and future soldiers when called upon to conduct similar operations Miliatary starategists historians and civilians interested in America's early history may find this resource appealing and offer a better understanding of Army doctrine from a historical perspective Related products Mexican Expedition 1916 1917 is available here https bookstore gpo gov products sku 008 029 00600 6 Commerce Raiding is available here https bookstore gpo gov products sku 008 046 00282 7 From Transformation to Combat The First Stryker Brigade at Warcan be purchased here https bookstore gpo gov products sku 008 029 00459 3 United States Army in World War II War in the Pacific Triumph in the Philippines Print Paperback format is available here https bookstore gpo gov products sku 008 029 00503 4 Other products produced by the U S Army Center of Military History can be found here https bookstore gpo gov agency 1061 AR 500-3 04/18/2008 U.S. ARMY CONTINUITY OF OPERATIONS PROGRAM POLICY AND PLANNING, Survival Ebooks Us Department Of Defense, www.survivalebooks.com, Department of Defense, Delene Kvasnicka, United States Government US Army, United States Army, Department of the Army, U. S. Army, Army, DOD, The United States Army, AR 500 3 04 18 2008 U. S. ARMY CONTINUITY OF OPERATIONS PROGRAM POLICY AND PLANNING Survival Ebooks Research Product - U.S. Army Research Institute for the Behavioral and Social Sciences, 1998 **Professional Journal of the United States Army** .1998 U. S. Army Continuity of Operations (COOP) Program Policy and Planning Department of the Army Headquarters, Department of the Army, 2015-07-07 This regulation establishes responsibilities policies and planning guidance to ensure the effective execution of critical Army missions and the continuation of mission essential functions MEFs under all circumstances All Department of the Army DA continuity related activities will be coordinated and managed under the Army Continuity of Operations COOP Program This regulation is the proponent policy document for the U S Army COOP program If there is any conflict in this guidance with any other Army regulation pamphlet or other Army document this regulation takes precedence A COOP plan is complementary to other continuity programs and is a part of the foundation for Army COOP

The Puritan Culture of America's Military Ronald Lorenzo,2016-02-24 This book explores Puritanism and its continuing influence on U S and military law in the Global War on Terror exploring connections between Puritanism and notions of responsibility in relation to military crimes superstitious practices within the military and urges for revenge Engaging with the work of figures such as Durkheim Fauconnet and Weber it draws on primary data gathered through participation and observation at the U S Army courts martial following events at Abu Ghraib Operation Iron Triangle the

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The Top Books of the Year Us Army Continuity Book The year 2023 has witnessed a remarkable surge in literary brilliance, with numerous captivating novels captivating the hearts of readers worldwide. Lets delve into the realm of popular books, exploring the captivating narratives that have captivated audiences this year. The Must-Read: Colleen Hoovers "It Ends with Us" This heartfelt tale of love, loss, and resilience has gripped readers with its raw and emotional exploration of domestic abuse. Hoover masterfully weaves a story of hope and healing, reminding us that even in the darkest of times, the human spirit can succeed. Uncover the Best: Taylor Jenkins Reids "The Seven Husbands of Evelyn Hugo" This intriguing historical fiction novel unravels the life of Evelyn Hugo, a Hollywood icon who defies expectations and societal norms to pursue her dreams. Reids captivating storytelling and compelling characters transport readers to a bygone era, immersing them in a world of glamour, ambition, and self-discovery. Us Army Continuity Book: Delia Owens "Where the Crawdads Sing" This mesmerizing coming-of-age story follows Kya Clark, a young woman who grows up alone in the marshes of North Carolina. Owens crafts a tale of resilience, survival, and the transformative power of nature, captivating readers with its evocative prose and mesmerizing setting. These popular novels represent just a fraction of the literary treasures that have emerged in 2023. Whether you seek tales of romance, adventure, or personal growth, the world of literature offers an abundance of compelling stories waiting to be discovered. The novel begins with Richard Papen, a bright but troubled young man, arriving at Hampden College. Richard is immediately drawn to the group of students who call themselves the Classics Club. The club is led by Henry Winter, a brilliant and charismatic young man. Henry is obsessed with Greek mythology and philosophy, and he quickly draws Richard into his world. The other members of the Classics Club are equally as fascinating. Bunny Corcoran is a wealthy and spoiled young man who is always looking for a good time. Charles Tavis is a quiet and reserved young man who is deeply in love with Henry. Camilla Macaulay is a beautiful and intelligent young woman who is drawn to the power and danger of the Classics Club. The students are all deeply in love with Morrow, and they are willing to do anything to please him. Morrow is a complex and mysterious figure, and he seems to be manipulating the students for his own purposes. As the students become more involved with Morrow, they begin to commit increasingly dangerous acts. The Secret History is a masterful and thrilling novel that will keep you wondering until the very end. The novel is a cautionary tale about the dangers of obsession and the power of evil.

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