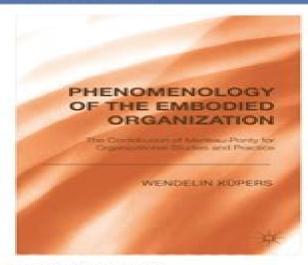
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# Phenomenology of the Embodied Organization The contribution of Merleau-Ponty for Organizational Studies and Practice

#### Wendelin M. Küpers

Wendelin Küpers is Professor of Leadership and Organization Studies, Karlshochschule International University, Germany.

#### About the book

Drawing on contemporary debates and processing a lacuna in organization and management studies and practice. Phenomenology of the Embodied Organization explores the multidimensional phenomena and inter-relational processes of the body and embodiment in organizational life-worlds. By offering phenomenological and critical perspectives, the book contributes to the turn towards the body and practice in organization and management/leadership studies.

This book is organized in two parts. While the first part introduces phenomenology in general and Merleau-Ponty's philosophy of embodied senses, perception, intentions and responsive inter-corporeality and 'flesh' in particular, the second part focuses on the constitutive role of the body, embodiment and embodied practices in organizations.

Based on Merleau-Ponty's post-dualistic ontology, the 'proto-integral' process of 'in between', and senses in organizations are interpreted as affective and pathic events. Furthermore, the role of embodied intentionalities responsiveness, and corporeality of social bodies in various forms of organizing are discussed. Specifically, embodied acting, actors, agencies and 'bodies at work', as well as embodied performances and the new concept of 'inter-practices' in organizations are outlined. Following a processual turn and pragmatic orientation, a 'pheno-pragma-practice' of situated creative action is presented and discussed in relation to habits and improvisation. The final part reveals creative forms of embodied chiasmic organizing, connected to dilemma and paradoxes and offers practical, political, methodological and theoretical implications.

Overall, this volume endeavours to revive the affective and 'moving stance' of corporealities for more meaningful, sustainable practices in, of and through re-embodied organizations and beyond.

#### CONTRACTOR OF THE PARTY.

- 1. Introduction
- 2. Understanding Phenomenology
- 3. Advanced Phenomenology And Relational Ontology Of Merleau-Ponty
- 4. Organisation As An Embodied Life-World Of Practice
- Phenomenological Understanding Of Practice
- Embodied Intentionality In Organisation
- Intercorporeality Of Social Bodies Embodied Intersubjectivities In Organisation
- 8. Responsiveness As Embodied Modality In Organisations
- 9. Embodied Agency And 'Bodies At Work' In Organisations
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#### **Table of Contents Phenomenology Of The Embodied Organization**

- 1. Understanding the eBook Phenomenology Of The Embodied Organization
  - The Rise of Digital Reading Phenomenology Of The Embodied Organization
  - Advantages of eBooks Over Traditional Books
- 2. Identifying Phenomenology Of The Embodied Organization
  - Exploring Different Genres
  - Considering Fiction vs. Non-Fiction
  - Determining Your Reading Goals
- 3. Choosing the Right eBook Platform
  - Popular eBook Platforms
  - Features to Look for in an Phenomenology Of The Embodied Organization
  - User-Friendly Interface
- 4. Exploring eBook Recommendations from Phenomenology Of The Embodied Organization
  - Personalized Recommendations
  - Phenomenology Of The Embodied Organization User Reviews and Ratings
  - Phenomenology Of The Embodied Organization and Bestseller Lists
- 5. Accessing Phenomenology Of The Embodied Organization Free and Paid eBooks
  - Phenomenology Of The Embodied Organization Public Domain eBooks
  - Phenomenology Of The Embodied Organization eBook Subscription Services
  - Phenomenology Of The Embodied Organization Budget-Friendly Options
- 6. Navigating Phenomenology Of The Embodied Organization eBook Formats

- o ePub, PDF, MOBI, and More
- Phenomenology Of The Embodied Organization Compatibility with Devices
- Phenomenology Of The Embodied Organization Enhanced eBook Features
- 7. Enhancing Your Reading Experience
  - o Adjustable Fonts and Text Sizes of Phenomenology Of The Embodied Organization
  - Highlighting and Note-Taking Phenomenology Of The Embodied Organization
  - Interactive Elements Phenomenology Of The Embodied Organization
- 8. Staying Engaged with Phenomenology Of The Embodied Organization
  - Joining Online Reading Communities
  - Participating in Virtual Book Clubs
  - Following Authors and Publishers Phenomenology Of The Embodied Organization
- 9. Balancing eBooks and Physical Books Phenomenology Of The Embodied Organization
  - Benefits of a Digital Library
  - Creating a Diverse Reading Collection Phenomenology Of The Embodied Organization
- 10. Overcoming Reading Challenges
  - Dealing with Digital Eye Strain
  - Minimizing Distractions
  - Managing Screen Time
- 11. Cultivating a Reading Routine Phenomenology Of The Embodied Organization
  - Setting Reading Goals Phenomenology Of The Embodied Organization
  - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of Phenomenology Of The Embodied Organization
  - Fact-Checking eBook Content of Phenomenology Of The Embodied Organization
  - Distinguishing Credible Sources
- 13. Promoting Lifelong Learning
  - Utilizing eBooks for Skill Development
  - Exploring Educational eBooks
- 14. Embracing eBook Trends
  - Integration of Multimedia Elements
  - Interactive and Gamified eBooks

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