#### Chapter 10- quality management and six sigma

- Total Quality Management (TQM)
- Is managing the entire organization so that it excels on all dimensions of products and services that are important to the customer
- Two fundamental operational goals
  - 1. Carefully design of the product or service.
  - 2. Assurance that the organizations systems can consistently produce the design
    - Start with good quality, execute well and continuously improve, reduce waste and variance
- Quality specifications
  - Design quality- the inherent value of the product in the marketplace
  - Conformance quality- the degree to which the product or service design specifications are met
  - Quality at the source- making the person who does the work responsible for ensuring that the specifications are met
- · Dimensions of design

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- Costs of Quality (COQ)
- Investment costs
  - Appraisal costs
    - Cost of the inspection, testing, and other tasks to ensure that the product or process is acceptable
    - Prevention costs
      - Sum of all the costs to prevent defects
- loss/waste costs
  - Internal failure costs
    - Costs for defects incurred within the system, scrap, rework, repair
  - External failure costs
    - Costs for defects that pass through the system
- ISO (international organization for standardization)
  - Series of standards agreed upon by the international organization for standardization (ISO)

# **Operation Specialist 3 Study Guide**

O. Ray Whittington

## **Operation Specialist 3 Study Guide:**

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