

Capstone Case: New Century Wellness Group – Chapter 3

New Century Wellness Group offers a holistic approach to healthcare with an emphasis on preventive medicine as well as traditional medical care. In your role as an IT consultant, you will help New Century develop a new information system.

Background

In the previous chapter, you conducted a preliminary investigation into New Century's request for a business support system and a medical practice support system. In your presentation to the partners, you explained that even though the company was originally talking about two separate systems, that given the level of dependence, communication and interactivity that would be required, a single holistic system and development effort is the best solution. After discussing your recommendations, Dr. Jones and the partners have agreed with your single system approach and decided to move forward with the project. Therefore, the company's executive team wants you to describe the project management techniques and methods used in a system development project.

Project Management

To ensure the quality, cost, and timeliness of the new system, you suggested that New Century and the development project should utilize proper project management. Dr. Jones agreed, and he wants you develop a brief presentation that will describe project management concepts and benefits. You realize that most of the partners do not have project management experience (certainly not project management experience with technology-base projects), and it is important to deliver a clear, informative presentation.

You plan to include an overview of project management, a step-by-step description of project planning, and an explanation of key terms. You also need to describe various types of task patterns, and show examples of Gantt and PERT/CPM charts.

Tasks

Be sure to check out some potential diagram and project management tools under the System Analysis Software & Tools posting found under the Reference Materials left-hand link on our main Blackboard page.

1. Create a Microsoft PowerPoint presentation to explain project management concepts and benefits. The Microsoft PowerPoint presentation should be included within your main deliverable under an Appendix as the end of the document. *Be sure to copy-and-paste the full presentation within the document. Do not just link the PowerPoint presentation within your deliverable or your instructor will not be able to see you work.*
2. In your PowerPoint presentation (see Task 1), provide an example of an imaginary project with at least six tasks and a milestone. Assign task durations and dependencies that include all types of task patterns. Capture all of this information of the imaginary project on a Gantt chart created in the appropriate software and copied and pasted into the presentation.
3. Do the same as Task 2 but for a PERT/CPM chart. Again, include the chart within your PowerPoint presentation (see Task 1).
4. In a second Appendix at the end of the document create a Project Management basic handout that includes: a list of all key project management terms (the list should only have the key terms) with a relevant definition and example for each. Be sure that the list is neat, consistent, and easy to follow.

New Century Wellness Group Case Answers

S Ashworth



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