

Building a Useful Continuity Book

by CPT Leonel Nascimento, USA, Military Analyst, CALL

INTRODUCTION

Any soldier who has taken over a new duty position or additional duty knows the value of a good continuity book. It can provide a wealth of information to him including points of contact, duties and responsibilities, information on how to accomplish common tasks, and personnel and equipment data. Without it, a soldier is often forced to relearn the very same lessons and information that his predecessor discovered during his time in the position. In today's downsizing Army, this waste of time is unacceptable. Every soldier must take positive steps to increase efficiency. Yet, few departing soldiers make the effort to leave a good continuity book for their replacements. As a result, only a few fortunate individuals have been lucky enough to receive these treasured items from their predecessors. Just think of your own experiences – how often have you inherited a useful continuity book and, perhaps more importantly, how often have you left one for your replacement?

Everyone can come up with excuses why they cannot produce a good continuity book. Some will complain that they are too busy with other duties to devote their precious time to something that will not benefit them. Others believe that it's a waste of time because nobody really uses a continuity book anyway. And still others may state that they don't know what a good continuity book looks like. The purpose of this article is to provide a technique for preparing a continuity book that will be beneficial to the soldier preparing it and useful to the replacement soldier and unit. If done correctly, the author will profit not only in developing an invaluable tool for himself and his replacement, but in building greater knowledge about his job. The article will identify some relevant information that should be included in a continuity book. The reader can then identify and include additional sections as appropriate for his particular duty position.

DEFINITION

One of the reasons why a good continuity book may be so hard to assemble is that U.S. Army publications do not mention it at all. In fact, no Department of Defense definition exists for the term "continuity book." In order to share a common understanding of the term, this article defines continuity book as a reference document produced by an individual to share relevant information concerning a duty or position on which he/she has knowledge. It is normally produced for an individual assigned to take over that duty or position, such as a replacement NCO designated to substitute a departing squad leader. If a soldier has more than one duty, he/she should have several continuity books. For example, a squad leader who is also the Crime Prevention NCO and communications security (COMSEC) custodian should have a continuity book for each of the three duties. One of the key parts of the definition that this article will cover more closely is what relevant information should be included in the continuity book; that is, what type of information should be left for the replacement soldier.

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US Army Physician Assistant Handbook, 2018 The Army physician assistant PA has an important role throughout Army medicine This handbook will describe the myriad positions and organizations in which PAs play leadership roles in management and patient care Chapters also cover PA education certification continuing training and career progression Topics include the Interservice PA Program assignments at the White House and the Old Guard 3d US Infantry Regiment and roles in research and recruiting as well as the PA s role in emergency medicine aeromedical evacuation clinical care surgery and occupational health Amazon com viewed Oct 29 2020 *U.S. ARMY CIVIL AFFAIRS GENERALIST COURSE MOS 38B STUDENT HANDBOOK*, 2008-03-01 Module A History of Civil Affairs Introduction to the Army Command and Staff Structure Introduction to the Civil Affairs Force Structure Introduction to Army Orders Law of Armed Conflict Property Control Module B Introduction to Civil Affairs Briefings Introduction to CA Area Studies and Assessments Analyze Legal Moral and Cultural Obligations with Respect to CMO Introduction to CA SITMAPS and Overlays Introduction to the CMOC Introduction to Cross Cultural Communications Introduction to Interpreters in Support of CMO Introduction to Other Organizations in Support of CMO Module C Introduction to CA Methodology Introduction to Foreign Humanitarian Assistance FHA Introduction to Populace and Resource Control PRC Introduction to Support to Civil Administration SCA Introduction to Nation Assistance NA Identify Concepts and Principles of Civil Information Management CIM Analyze Civil Military Operations Information Module D Analyze CMO Estimate Introduction to Force Protection Measures Introduction to Media Support during CMO Identify the basic steps involved I the Problem Solving Process Introduction to CMO Measures of Effectiveness Introduction to CA Transition Operations Acronyms Sample CMO Estimate Sample CA ANNEX to an Operations Order US Army Physician Assistant Handbook The Borden Institute, U.S. Army Medical Department, 2018-09-10 The Army physician assistant PA has an important role throughout Army medicine This handbook will describe the myriad positions and organizations in which PAs play leadership roles in management and patient care Chapters also cover PA education certification continuing training and career progression Topics include the Interservice PA Program assignments at the White House and the Old Guard 3d US Infantry Regiment and roles in research and recruiting as well as the PA s role in emergency medicine aeromedical evacuation clinical care surgery and occupational health More titles produced by the US Army Borden Institute can be found here <https://bookstore.gpo.gov/agency/borden-institute> Check out our Healthcare Teamwork Patient Safety resources collection here <https://bookstore.gpo.gov/catalog/healthcare-teamwork-patient-safety-teamsteps> Best Care Everywhere can be found here <https://bookstore.gpo.gov/products/best-care-everywhere> **Army Readiness Reporting Systems, 1945-2003** William M. Donnelly, 2018 The U S Army before 1945 did not have and did not need a formal readiness reporting system After World War II however it found itself committed to large scale deployments in Europe and in the Pacific commitments that with the Cold War would continue for the next 45 years The demands of this war along with the

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Collected Works of the Thirtieth Chief of Staff, United States Army John Adams Wickham, 1987 This book a compilation of written and spoken works is intended to provide insight into the author's tour as Army Chief of Staff The book includes major addresses to military and civilian audiences Congressional testimony interviews published articles letters to General Officers and edited White Papers The editors have prepared a prologue an introduction to each section in the book and an epilogue to assist the reader in using these collected works from DTIC abstract **AR 500-3 04/18/2008 U.S. ARMY CONTINUITY OF OPERATIONS PROGRAM POLICY AND PLANNING , Survival Ebooks** Us Department Of Defense, www.survivalebooks.com, Department of Defense, Delene Kvasnicka, United States Government US Army, United States Army, Department of the Army, U. S. Army, Army, DOD, The United States Army, AR 500 3 04 18 2008 U S ARMY CONTINUITY OF OPERATIONS PROGRAM POLICY AND PLANNING Survival Ebooks Military Review , 2017 United States Army Counterinsurgency and Contingency Operations Doctrine, 1860-1941 Andrew J. Birtle, 1998-04 NOTE NO FURTHER DISCOUNT FOR THIS PRINT PRODUCT OVERSTOCK SALE Significantly reduced list price U S Army Counterinsurgency and Contingency Operations Doctrine 1860 1941 is the first of a two volume study on the U S Army's experience in small war situations and the development of low intensity conflict doctrine Focusing on the suppression of insurgent or other irregular forces during overseas constabulary and contingency operations from the Civil War years up to America's entry into World War II Andrew J Birtle has filled an important omission in military historiography by writing about the underlying theories concepts and methods employed in the conduct of myriad unconventional missions with soldiers

serving as governors constables judges diplomats explorers colonizers educators administrators and engineers Even though official codified written doctrine for counterinsurgency pacification and nation building activities prior to World War II has long been viewed as nonexistent Birtle uncovers through his meticulous research an evidentiary thread of continuity in the Army's performance and thus maintains that some of the central principles governing such operations were indeed incorporated into official Army doctrinal literature The events discussed unquestionably occurred long ago but many of the issues raised by Birtle have enduring relevance for today's Army People places and events may change yet the fundamental questions involved in suppressing insurrections fighting irregulars administering civilian populations and conducting foreign intervention remain surprisingly constant in this unpredictable world of ethnic tensions and turmoil By studying how soldiers dealt with these complex issues in the past Birtle's well written account offers valuable insights to guide current and future soldiers when called upon to conduct similar operations Military strategists historians and civilians interested in America's early history may find this resource appealing and offer a better understanding of Army doctrine from a historical perspective Related products Mexican Expedition 1916 1917 is available here https://bookstore.gpo.gov/products/sku/008_029_00600_6 Commerce Raiding is available here https://bookstore.gpo.gov/products/sku/008_046_00282_7 From Transformation to Combat The First Stryker Brigade at War can be purchased here https://bookstore.gpo.gov/products/sku/008_029_00459_3 United States Army in World War II War in the Pacific Triumph in the Philippines Print Paperback format is available here https://bookstore.gpo.gov/products/sku/008_029_00503_4 Other products produced by the U.S. Army Center of Military History can be found here <https://bookstore.gpo.gov/agency/1061>

Research Product - U.S. Army Research Institute for the Behavioral and Social Sciences ,1998 U. S. Army Continuity of Operations (COOP) Program Policy and Planning

Department of the Army Headquarters, Department of the Army,2015-07-07 This regulation establishes responsibilities policies and planning guidance to ensure the effective execution of critical Army missions and the continuation of mission essential functions MEFs under all circumstances All Department of the Army DA continuity related activities will be coordinated and managed under the Army Continuity of Operations COOP Program This regulation is the proponent policy document for the U.S. Army COOP program If there is any conflict in this guidance with any other Army regulation pamphlet or other Army document this regulation takes precedence A COOP plan is complementary to other continuity programs and is a part of the foundation for Army COOP

U.S. Army counterinsurgency and contingency operations doctrine, 1942-1976 (Paperbound) Andrew James Birtle,2006 Professional Journal of the United States Army ,1998 **The Puritan Culture of America's Military** Ronald Lorenzo,2016-02-24 This book explores Puritanism and its continuing influence on U.S. and military law in the Global War on Terror exploring connections between Puritanism and notions of responsibility in relation to military crimes superstitious practices within the military and urges for revenge Engaging with the work of figures such as Durkheim Fauconnet and Weber it draws on primary data gathered through participation and

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U.S. Army War College Guide to National Security Issues: National security policy and strategy J. Boone Bartholomees, 2008 The U S Army War College Guide USAWC to National Security Issues is the latest edition of the U S Army War College Guide to National Security Policy and Strategy which the college has published sporadically under different titles since 2001 This edition of the Guide is in two volumes that correspond roughly to the two core courses that the Department of National Security and Strategy DNSS teaches Theory of War and Strategy and National Security Policy and Strategy Page vii

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