

## CHAPTER 16 STUDY GUIDE – PROJECT MANAGEMENT

### Learning Objectives

After studying this chapter, you should be able to:

- Describe a project's life cycle.
- Describe project management concepts.
- Estimate the probability of a project being completed by a specific due date.
- Demonstrate how to reduce a project's completion time.
- Describe the critical chain approach.

**Key Concepts** – (As you review the chapter make notes by answering each of the questions)

What are the phases in the project life cycle and their description?

### Key Terms

**Project Endeavor** with a specific objective, multiple activities, and defined precedence relationships, to be completed in a specified time period.

**Concept** Identify the need for the project.

**Feasibility analysis or study** Evaluate costs, benefits, and risks.

**Planning** Decide who does what, how long it should take, and what you need to do it.

**Execution:** Do the project.

**Termination:** End the project.

**Program evaluation and review technique (PERT)** Network planning technique used to determine a project's planned completion date and identify the project's critical path.

**Critical path method (CPM)** Network planning technique, with deterministic times, used to determine a project's planned completion date and identify the project's critical path.

**Project activities** Specific tasks that must be completed and that require resources.

**Precedence relationships** Establishes the sequencing of activities to ensure that all necessary activities are completed before a subsequent activity is begun.

# Wbut Study Guide Project Management

**Ruth Murray-Webster**



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