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Dear Clinical Quality Award Committee members,

We are honored to be considered for this award. In response to the fact that many (more than 20%) of patients with diabetes in General Internal Medicine (GIM) are in poor control (with hemoglobin A1Cs of greater than 9), we decided to form an interdisciplinary quality team to address this problem. This team includes a representative from the call center (Alexia Rojas), pharmacy (Megan Bergstrom), nursing (Carmen Teso), physicians (Drs. Lasser and Siegel), and our endocrine colleagues who practice in GIM (James Rosenzweig (physician), Roberta Capelson (nurse practitioner), and Daniel O'Shea (patient navigator)). We also invited colleagues from social work, behavioral medicine, and a medical assistant to join in our discussions. While we have recently received recognition as a level I patient-centered medical home (PCMH), many of us felt that we were really only a PCMH "on paper." We were not delivering team-based care and performing true population-based management. Rather, we were waiting for patients to come in for individual visits. If patients missed a visit, we waited until they next sought care to address their diabetes.

In the fall of 2012, we embarked upon a series of planning meetings, facilitated by Jim Danielson, a process improvement specialist. We attempted to map our current processes of diabetes care beyond individual provider visits, and concluded that no such processes of care existed. We therefore created a whole new process of care. We examined each team member's current role in caring for diabetic patients and redesigned their role so that they would be working "at the top of their license," e.g. using their most advanced skills in their work. We then worked with our colleagues in IT to develop a report for each primary care provider of patients with poorly controlled diabetes. We then piloted team meetings to discuss patients of Drs. Lasser and Siegel. At each meeting, the PCP gave a brief description of the patient and identified barriers to optimal diabetes control (e.g. mental health or substance abuse problems, transportation issues, difficulty affording medication copayments), and the group brainstormed solutions. Different members of the care team then took on tasks that they would complete between team meetings. For example, Alexia (from the call center) would call patients who were missing appointments to understand why this was the case. She would also schedule appointments for the patient to see a dietician, pharmacist, social worker, or psychologist as appropriate. Finally, she would arrange for patients to have pre-visit labs. Carmen (the nurse) would deliver intensive one on one education for patients with low literacy who were struggling to control their diabetes. During the meetings, Roberta Capelson, Dr. Rosenzweig and Megan Bergstrom would provide expert advice on how to intensify medication therapy.

This project has resulted in a significant decrease in mean hemoglobin A1C among Dr. Lasser and Siegel's patients (nearly 1 point), relative to control group PCPs. There are several reasons why our quality improvement effort has been successful. First, we implemented the intervention using a "bottom-up" approach. We believe that engaging front line practice staff in the design of quality improvement interventions is much more effective than a "top down" approach in which clinical leaders implement changes without seeking input from staff. In addition, we believe that seeking input from all team members can result in improved care. Many of our team members come from the same communities as our patients, and thus were able to provide insights into barriers patients may face. A second reason why our efforts have been successful is that we sought to address the social determinants of health that prevent our patients from achieving better

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Federal Register ,2013-09 Redesigning Educational Leadership Preparation for Equity Michelle D. Young, Ann O'Doherty, Kathleen M.W. Cunningham, 2021-09-28 Delivering equity for PK 12 learners is an essential aim for educational leadership preparation programs This book serves as a resource for equity focused design and redesign thorough innovation improvement and impact Based on direct experience while also drawing from innovative exemplars and unpacking a decade of program improvement practice this book explores how to foster partnerships and pipelines recruit and select candidates map the curriculum develop powerful learning experiences create field experiences design program evaluation and support faculty learning Chapters open with a vignette that presents scenarios in which many faculty members find themselves particularly when programs are in need of improvement Drawing on years of experience facilitating redesign the authors offer both processes and resources to assist faculty including diagnostic tools sample agendas templates guiding questions and suggested protocols Whether facing new accreditation requirements state program approval changes institutional redesign challenges or as part of a grant funded redesign this book is a critical resource for educational leadership faculty and program coordinators looking to garner the appropriate resources ask the right questions and follow reliable processes in program design and continuous improvement toward equity Chapter resources and templates available for download online at https www routledge com 9780367673543 on the tab that is entitled Support Material Please also join Redesign Improve Innovate an online forum focused on preparation and practice improvement found here www RedesignImproveInnovate org The Jane Addams Children's Book Award Susan C. Griffith, 2013-09-05 Jane Addams 1860 1935 was an inspired activist who struck at the roots of social injustice through persistent and thoughtful action advocating for reforms in sanitation housing and work conditions and child labor In 1915 Addams founded the Women's International League for Peace and Freedom WILPF and in 1931 she became the first American female recipient of the Nobel Peace Prize Eighteen years after Addams s death members of the WILPF created the Jane Addams Children s Book Award Presented annually the award honors children's books that invite readers to think deeply about peace social justice world community and equality for all races and genders The Jane Addams Children's Book Award Honoring Children's Literature for Peace and Social Justice since 1953 is the first book to examine the award as well as its winners and honor books In this volume Susan C Griffith reviews and synthesizes Addams s ideas and legacy so that her life and accomplishments can be used as a focal point for exploring issues of social justice through children's literature In addition to a history and overview of the award this work contains annotated bibliographies with thematically arranged winners and honor books bestowed in Addams s name Supporting literature study in classrooms and integrating points of reflection drawn from the activist s life The Jane Addams Children's Book Award is an invaluable resource for educators students and librarians **Organization and Management** in the Embrace of Government Jone Pearce, 2001-05-01 Organization and Management in the Embrace of Government is

an original exploration of how governments affect the ways people organize themselves manage those organizations and respond to the organizations thus created It is a grounded theory of how governments that are weak erratic or hostile undermine complex organization trust meritocracy commitment and other implicit expectations about how organizations operate Scholars students and all those interested in a better understanding of how governments affect our cultural expectations of one another our organizations and the economies based upon them will find this groundbreaking volume to be a rich resource. The author President Elect of the Academy of Management distills original comparative data drawn from China Hungary the Czech Republic Lithuania and the United States to paint a coherent theory of the organizational effects of governments The book has been written primarily to introduce organizational and governmental scholars to the ways that governments can influence organization and management However it also is written with an eye to readers with practical interests in international management or governments This pioneering work will be discussed and analyzed for decades to Teaching about Asian Pacific Americans Edith Wen-Chu Chen, Glenn Omatsu, 2006-05-25 Teaching about Asian Pacific Americans was created for educators and other practitioners who want to use interactive activities assignments and strategies in their classrooms or workshops Experts in the field of Asian American Studies will find powerful innovative teaching Community Leadership in Maryland, 1790-1840 Whitman H. Ridgway, 2018-07-11 American democracy has fascinated generations of historians They have probed its philosophical foundations and the structure of its institutions but their studies reveal little about those who really wielded power in the formative years of the republic Employing a sophisticated research design Whitman Ridgway examines the changing leadership patterns in four diverse communities in Maryland from 1790 to 1840 The results indicate clearly the need to study the American democratic process at the local level Ridgway selected Baltimore City Frederick St Marys and Talbot counties representing the underlying economic and cultural diversity of one political culture Maryland to evaluate who governed how these patterns differed from one community to another and how such patterns changed over time The research design defines the scope of the study Ridgway uses the decisional method of analysis determining who actually made decisions in order to identify the political leaders His extensive research in manuscript and newspaper collections tax and census data and religious and geneological records gathered information on some 1 300 persons This study of community power illuminates facets of a democratic society which perplexed Alexis de Tocqueville over a century ago Ridgway demonstrates that despite the expansion of popular participation in political affairs the influence of the wealthy continued to be significant He shows also how leaders without benefit of wealth or social ties to the oligarchies were able to enter community decision making In a more modern context this important book adds to the literature in several ways Its greatest contribution is methological no longer can historians talk about power relationships without studying them directly The work also compares two important periods the first and second party eras normally treated in isolation and through this comparison it reveals much about democracy egalitarianism and

power Originally published 1979 A UNC Press Enduring Edition UNC Press Enduring Editions use the latest in digital technology to make available again books from our distinguished backlist that were previously out of print These editions are published unaltered from the original and are presented in affordable paperback formats bringing readers both historical and Multisite Evaluation Practice: Lessons and Reflections From Four Cases Frances Lawrenz, 2011-04-19 Multisite evaluation settings differ from the single settings common to research on evaluation use In addition to the primary intended users there is another important group of potential evaluation users in settings where government agencies or large national or international foundations fund multisite projects project leaders and local evaluators If each project site is expected to take part in or support the overall program evaluation then these individuals frequently serve as links between their projects and the larger cross project evaluation of the funded program The field has not until now address the topic of how being asked or required to participate in such evaluations affects these people who play a critical role in multisite evaluations These issue does so in two ways The first six chapters present data and related analyses from research on four multisite evaluations documenting the patterns of invovlement in these evaluation projects and the extent to which different levels of involvment in program evulations resulted in different patterns of evaluation use and influence The remaining chapters offer reflections on the results of the cases or their implications some by people who were part of the original research and some by those who were not The goal is to encourage readers to think actively about ways to improve multisite evaluation practice This is the 129th volume of the Jossey Bass quarterly report series New Directions for Evaluation an official publication of the American Evaluation Association Professional Service Across the Field of Education Iov Egbert, Mary F. Roe, 2016-02-12 Service is increasingly recognized as a crucial part of academic life and in this incredibly competitive industry trustworthy best practice guides are notably missing Even with supportive mentors many emergent scholars are left to learn these lessons the hard way In this straightforward and thorough book Joy Egbert and Mary Roe address the most common challenges facing academics at all stages of their careers as they navigate the world of professional service Illuminating the unspoken rules behind book reviewing anticipating the difficulties of collaborating offering support on chairing mentoring and graduate student committees chairmanship and more this book is a must have for anyone starting an academic career in Education and for veteran academics who want to polish their skills

American Journal of Speech-language Pathology ,1991 The Word and Its Witness Gregory S.

Jackson,2009-03-15 This book explores the history of evangelical culture that began during the Great Awakening revealing its profound impact on the development of media in America The Dean: on Duty Glenn Swanson,2002-08-28 The Dean On Duty What is a Dean of Students What does he do when he is on duty What do teenagers do when the adults are not looking How important are education and parenting This book offers some insights and perhaps even some answers The Dean On Duty explores a number of important issues that students parents and schools confront on a regular basis The anecdotes

reflect real people and real issues and though each person or incident is unique the broader implications for society in general bubble to the surface throughout the book This is not an in depth study of homophobia ethnicity politics or philosophy but those are among the broad issues that emerge throughout the book often with their own chapter headings but not exclusive to those chapters This is a personal story not the result of research or planning I live on campus at a boarding day school of teenagers in grades 9 12 with an additional day population in the 7th and 8th grades that has a separate administrator Even though only a small portion of the American population has contact with or knowledge of these institutions what I have to say has broad enough implications that there will be useful nuggets for many people parents students school personnel former students Much of what I do say is anecdotal personal I am not a social scientist I do not have the broad data to make solid conclusions about education or parenting I am a student of history a teacher of history however I am not an historian I have no PH D I have taught US History including the Advanced Placement class European History Ancient History Geography American Government electives on Hitler and Nazi Germany for nearly 30 years Russian History and more recently Western Philosophy I have taught 7th through 12th graders although only juniors and seniors with a smattering of sophomores for the last ten years I have coached soccer basketball golf and baseball I have lived in boys dorms a girls dorm in my own mortgaged house and in school housing I have taken school trips to Outward Bound programs Germany and the USSR In short I have some experience and some experiences After 33 years as a teacher 9 as a Dean of Students I am on a bit of a break I have a sabbatical during the 2nd half of the 2001 02 year and it is the first year after 32 consecutive years in the classroom that I am not teaching I decided that I would discipline myself to try to write enough for a book during my sabbatical I have been in schools for more than 50 consecutive years Most of what I have to say is about the last ten and where all of us are right now While the job of being a Dean of Students is indeed a serious one the ability to remain personally stable and successful requires empathy patience and certainly a sense of humor While there are no rollicking escapades described in the book there are indeed some amusing although sometimes poignant moments as well The author attempts to demonstrate his personal style as a Dean with that hint of humor as he goes along Dean is a four letter word While it is not always clear what the term means my title at the school is Dean of Students We also have a Dean of Faculty and an Academic Dean One of the earliest definitions of Dean was a senior member of a monastery overseeing ten monks Fortunately that does not apply to me It is also a definition of a senior member of a male group female version doyen It is in my case a side effect of constancy with one employer As Dean of Students I am essentially in charge of discipline another of those elements of the definition of Dean Dean of Discipline Dean of Dress Dean of Issues Other People Want to Avoid That sounds too much like a march to martyrdom and martyrdom is not Poetry & Barthes Calum Gardner, 2018 The influence of Roland Barthes on contemporary culture has been the subject of much analysis but never before has this influence been closely examined in relation to poetry This innovative study traces Anglophone poetry s response to the

literary and cultural theory of Barthes from debate to adoption adaptation and rejection **People Development** Select The Schoolwide Enrichment Model Joseph S. Renzulli, Sally M. Reis, 2021-10-10 The Schoolwide Enrichment Model A How to Guide for Talent Development 3rd ed presents a common sense approach for helping students achieve and engage in joyful learning Based on years of research the Schoolwide Enrichment Model SEM is founded on highly successful practices originally developed for programs for gifted students The SEM promotes a rising tide lifts all ships approach to school improvement by applying general enrichment strategies to all students and opportunities for advanced level follow up opportunities for superior learners and highly motivated students This guidebook shows educators step by step how to develop their own SEM program based on their own local resources student population and faculty strengths and interests Instead of offering students a one size fits all curriculum the model helps educators look at each student's strengths interests learning styles and preferred modes of expression and capitalize on these assets The book highlights the model s fundamentals and underlying research and provides information about organizational components service delivery options and resources for implementation The book suggests methods for engaging and challenging identified gifted students and provides practical resources for teachers using the SEM with all students **Identifying** Talent Through Technology ,2004 **Identifying Talent Through Technology** United States. Merit Systems Protection **Newsletter** Society for Historical Archaeology, 2006 The Chicago Trunk Murder Elizabeth Board, 2004 Dale, 2011-09-01 On November 14 1885 a cold autumn day in the City of Broad Shoulders an enthusiastic crowd of several hundred watched as three Sicilians Giovanni Azari Agostino Gelardi and Ignazio Silvestri were hanged in the courtyard of the Cook County Jail The three had only recently come to the city but not long after they were arrested tried and convicted for murdering Filippo Caruso stuffing his body into a trunk and shipping it to Pittsburgh Historian and legal expert Elizabeth Dale brings the Trunk Murder case vividly back to life painting an indelible portrait of nineteenth century Chicago ethnic life there and a murder trial gone seriously awry Along the way she reveals a Windy City teeming with street peddlers crooked cops earnest reformers and legal activists all of whom play a part in this gripping tale The Chicago Trunk Murder shows how the defendants in the case were arrested on dubious evidence and held some for weeks without access to lawyers or friends The accused finally confessed after being interrogated repeatedly by men who did not speak their language They were then tried before a judge who had his own view and ruled accordingly The Chicago Trunk Murder revisits these abject breaches of justice and uses them to consider much larger problems in late nineteenth century criminal law Written with a storyteller s flair for narrative and brimming with historical detail this book will be must reading for true crime buffs and aficionados of The National Rural Letter Carrier ,1996 The Eve, the Hand, the Mind Susan L. Ball, 2011 The Chicago lore alike Eye the Hand the Mind celebrating the centennial of the College Art Association is filled with pictorial mementos and enlivening stories and anecdotes that connects the organization's sixteen goals and tells its rich sometimes controversial

story Readers will discover its role in major issues in higher education preservation of world monuments workforce issues and market equity intellectual property and free speech capturing conflicts and reconciliations inherent among artists and art historians pedagogical approaches and critical interpretations interventions as played out in association publications annual conferences advocacy efforts and governance

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